

2019 - 2023 FIVE YEAR FINANCIAL PLAN

ELECTORAL AREA “C”

• Area C Requisition		
• Summary Information		
• Fire - Willowbrook	1500	
• Gallagher Lake Sewer	3815	
• Gallagher Lake Water	3975	
• Grant in Aid Area C	7940	
• Noise Bylaws Area C	2720	
• Recycling/ Garbage Area C	3540	
• Rural Projects Area C	0330	
• Untidy/Unsightly Area C	2620	
• Victim Services Contribution Area C	0420	
• Water – Loose Bay	3905	
• Willowbrook Water	3930	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition**

**ELECTORAL AREA C
(OLIVER RURAL)**

	<u>2019</u>	<u>2018</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 50,613	\$ 46,035	\$ 4,578	
ANIMAL CONTROL	15,080	15,348	(268)	
BUILDING INSPECTION	43,868	40,624	3,244	
DESTRUCTION OF PESTS	632	372	260	
SOLID WASTE MANAGEMENT PLAN	6,753	5,467	1,286	
ELECTORAL AREA ADMINISTRATION	198,991	167,678	31,313	
ELECTORAL AREA PLANNING	128,452	124,422	4,030	
EMERGENCY PLANNING	11,448	8,381	3,067	
ENVIRONMENTAL CONSERVATION	20,914	20,614	300	
GENERAL GOVERNMENT	50,895	44,664	6,231	
HERITAGE (Subregional)	544	738	(194)	
ILLEGAL DUMPING	1,307	1,170	137	
MOSQUITO CONTROL - Impr Only	72,178	56,212	15,966	
INVASIVE SPECIES (formerly noxious weeds)	1,901	1,720	181	
NUISANCE CONTROL	969	936	33	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,330	1,311	19	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	763	516	247	
REGIONAL TRAILS	9,675	9,754	(79)	
REGIONAL TRANSIT	1,884	-	1,884	
SUBDIVISION SERVICING	17,961	17,649	312	
TRANSIT - SOUTH OKANAGAN	14,501	9,273	5,228	
Subtotal	650,659	572,884	77,775	13.58%
<u>Town & Regional Director determine budget</u>				
ARENA	225,957	138,309	87,648	
PARKS	169,804	152,973	16,831	
POOL	105,705	96,746	8,959	
RECREATION HALL	78,078	69,658	8,420	
RECREATION PROGRAMS	63,249	62,456	793	
Parks & Recreation Subtotal	642,793	520,142	122,651	23.58%
REFUSE DISPOSAL	46,371	45,938	433	
HERITAGE GRANT	66,412	65,036	1,376	
ECONOMIC DEVELOPMENT	12,074	11,216	858	
VENABLES THEATRE SERVICE	50,449	49,121	1,328	
FRANK VENABLES AUDITORIUM	109,367	109,016	351	
Subtotal	927,467	800,469	126,998	15.87%
<u>Regional Director determines budget</u>				
GRANT IN AID	5,000	-	5,000	
NOISE BYLAW AREA C	5,660	5,296	364	
RURAL PROJECTS	24,170	21,798	2,372	
UNTIDY/UNSIGHTLY PREMISES C	4,406	4,188	218	
VICTIM SERVICES AREA C	2,645	5,000	(2,355)	
WATER SYSTEM - LOOSE BAY	22,863	15,896	6,967	
Subtotal	64,744	52,178	12,566	24.08%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	29,483	28,368	1,115	
OKANAGAN REGIONAL LIBRARY	138,615	126,253	12,362	
STERILE INSECT RELEASE	93,543	94,565	(1,022)	
Subtotal	261,641	249,186	12,455	5.00%
SUBTOTAL	1,904,511	1,674,717	229,794	
<u>Service Areas</u>				
FIRE PROT-WILLOWBROOK-K(714)	161,545	216,807	(55,262)	
TOTAL	\$ 2,066,056	\$ 1,891,524	\$ 174,532	9.23%
Average Res Tax Rate/\$1000	\$ 2.28	\$ 2.29	\$ (0.01)	
Average Taxes per Res Property	\$ 773.12	\$ 722.82	\$ 50.30	

Schedule A

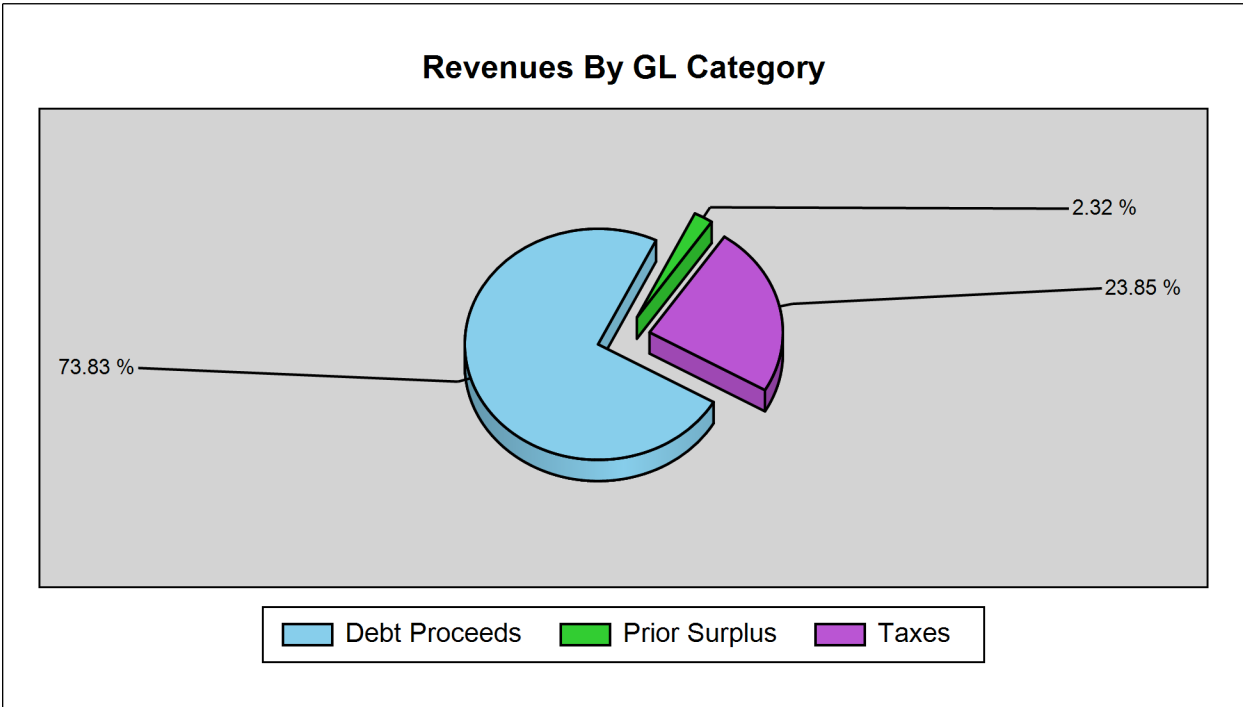
Questica Agenda		As at Jan 3, 2019	At		
Page	Page	2019 Proposed	2018 Final	Change	Explanation of Change

AREA C Changes since 2018 Budget

73	266	FIRE PROTECTION - WILLOWBROOK	\$161,545	\$216,807	-\$55,262	
87	280	GRANT-IN AID - AREA C	\$5,000	\$0	\$5,000	
132	325	NOISE BYLAWS AREA C	\$5,660	\$5,296	\$364	
221	414	ELECTORAL AREA C - RURAL PROJECTS	\$24,170	\$21,798	\$2,372	
279	472	UNSIGHTLY/UNTIDY PREMISES - AREA C	\$4,406	\$4,188	\$218	
295	488	VICTIM SERVICES AREA C	\$2,645	\$5,000	-\$2,355	
299	492	WATER SYSTEM LOOSE BAY	\$22,863	\$15,896	\$6,967	
			\$226,289	\$268,985	-\$42,696	

NON TAX SUPPORTED SERVICES - USER FEES

76	269	GALLAGHER LAKE SEWER	\$33,663	\$32,842	\$821	
78	271	GALLAGHER LAKE WATER	\$68,926	\$51,934	\$16,992	Increased operating expenditures
185	378	RECYCLING/GARBAGE AREA C	\$198,719	\$198,100	\$619	
307	500	WILLOWBROOK WATER	\$122,647	\$79,669	\$42,978	Recovery of 2018 projected deficit



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE WILLOWBROOK
 Dept Number: 1500
 Service Participants: Specified Service Area K714



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	1,542	0	(1,542)
Debt Proceeds	0	500,000	500,000
Grants	13,000	0	(13,000)
Prior Surplus	(40,000)	15,690	55,690
Taxes	216,807	161,545	(55,262)
Total Revenues:	191,349	677,235	485,886
Expenditures			
Administration	4,343	4,537	194
Capital and Equipment	45,337	518,537	473,200
Contracts and Agreements	5,750	11,500	5,750
Financing	0	33,607	33,607
Grant Expense	13,000	0	(13,000)
Insurance	7,310	7,558	248
Maintenance and Repairs	13,645	15,365	1,720
Other Expense	1,163	0	(1,163)
Supplies	2,800	2,800	0
Transfers	10,000	10,000	0
Utilities	5,050	6,050	1,000
Wages and benefits	82,951	67,281	(15,670)
Total Expenditures:	191,349	677,235	485,886
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE WILLOWBROOK
 Dept Number: 1500
 Service Participants: Specified Service Area K714

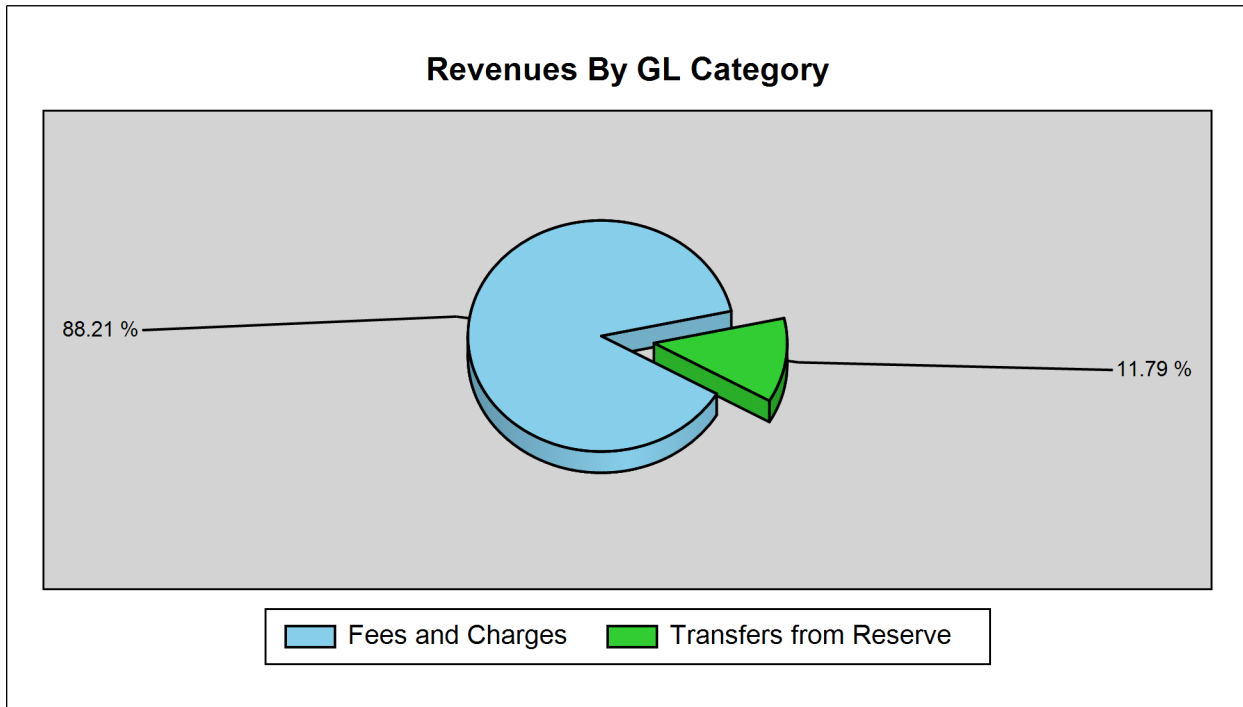


5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	0	0	0	0	0
Debt Proceeds	500,000	0	0	0	0
Prior Surplus	15,690	0	0	0	0
Taxes	161,545	173,058	168,315	170,044	173,720
Total Revenues:	677,235	173,058	168,315	170,044	173,720
Expenditures					
Administration	4,537	4,707	4,831	4,761	4,868
Capital and Equipment	518,537	18,537	18,537	18,537	18,954
Contracts and Agreements	11,500	5,750	5,750	5,750	5,879
Financing	33,607	33,607	33,607	33,607	34,364
Insurance	7,558	7,690	7,824	8,272	8,459
Maintenance and Repairs	15,365	15,628	15,868	16,147	16,593
Other Expense	0	0	0	0	0
Supplies	2,800	2,800	2,800	2,800	2,863
Transfers	10,000	10,000	10,000	10,000	10,000
Utilities	6,050	6,114	6,150	6,246	6,378
Wages and benefits	67,281	68,225	62,948	63,924	65,362
Total Expenditures:	677,235	173,058	168,315	170,044	173,720
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GALLAGHER LAKE SEWER
 Dept Number: 3815
 Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	32,842	33,663	821
Prior Surplus	2,000	0	(2,000)
Transfers from Reserve	0	4,500	4,500
Total Revenues:	34,842	38,163	3,321
Expenditures			
Administration	521	603	82
Contracts and Agreements	20,665	21,698	1,033
Insurance	480	549	69
Operations	450	450	0
Supplies	100	100	0
Transfers	1,359	293	(1,066)
Travel	1,250	1,250	0
Wages and benefits	10,017	13,220	3,203
Total Expenditures:	34,842	38,163	3,321
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

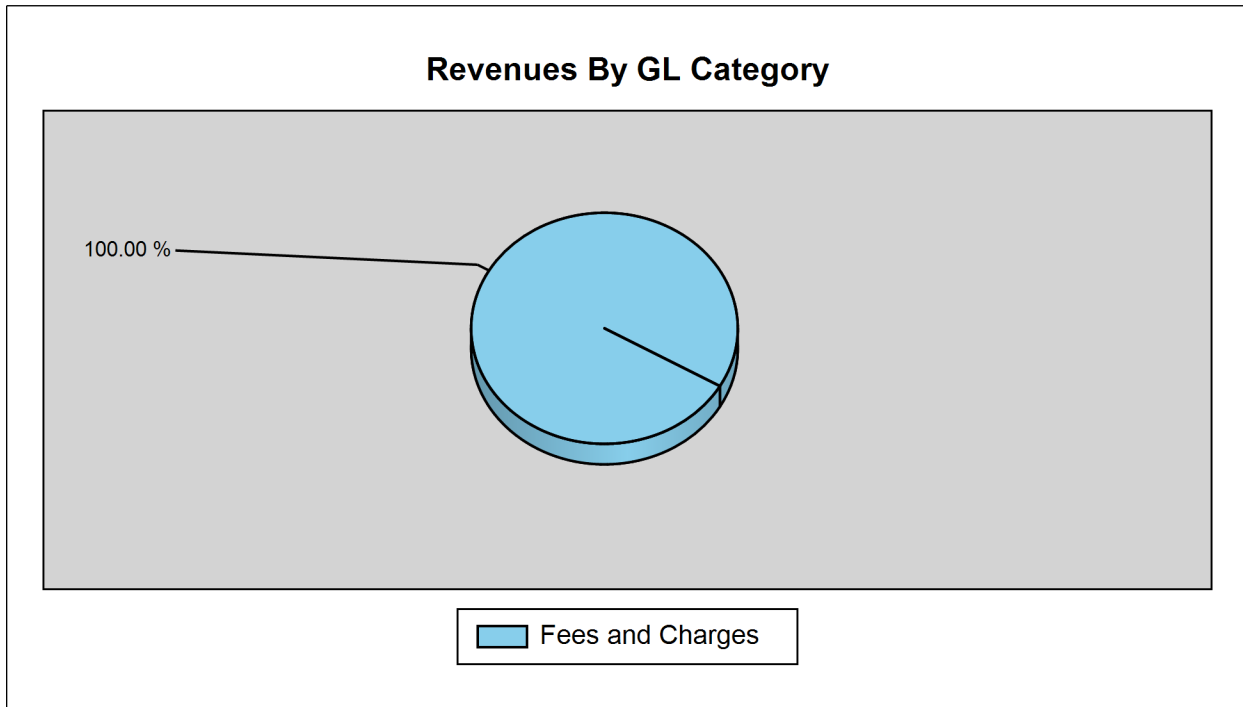
Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	33,663	39,408	41,201	43,164	44,003
Transfers from Reserve	4,500	0	0	0	0
Total Revenues:	38,163	39,408	41,201	43,164	44,003
Expenditures					
Administration	603	525	536	547	558
Contracts and Agreements	21,698	22,783	23,922	25,118	25,620
Insurance	549	560	571	582	594
Operations	450	450	450	450	459
Supplies	100	100	100	100	102
Transfers	293	294	689	1,169	1,192
Travel	1,250	1,250	1,250	1,250	1,275
Wages and benefits	13,220	13,446	13,683	13,948	14,203
Total Expenditures:	38,163	39,408	41,201	43,164	44,003
Net Total	0	0	0	0	0



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	51,934	68,926	16,992
Total Revenues:	51,934	68,926	16,992
Expenditures			
Administration	485	562	77
Contracts and Agreements	33,218	38,000	4,782
Insurance	500	638	138
Operations	1,675	2,500	825
Supplies	250	0	(250)
Transfers	1,746	2,077	331
Travel	1,000	1,000	0
Wages and benefits	13,060	24,149	11,089
Total Expenditures:	51,934	68,926	16,992
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

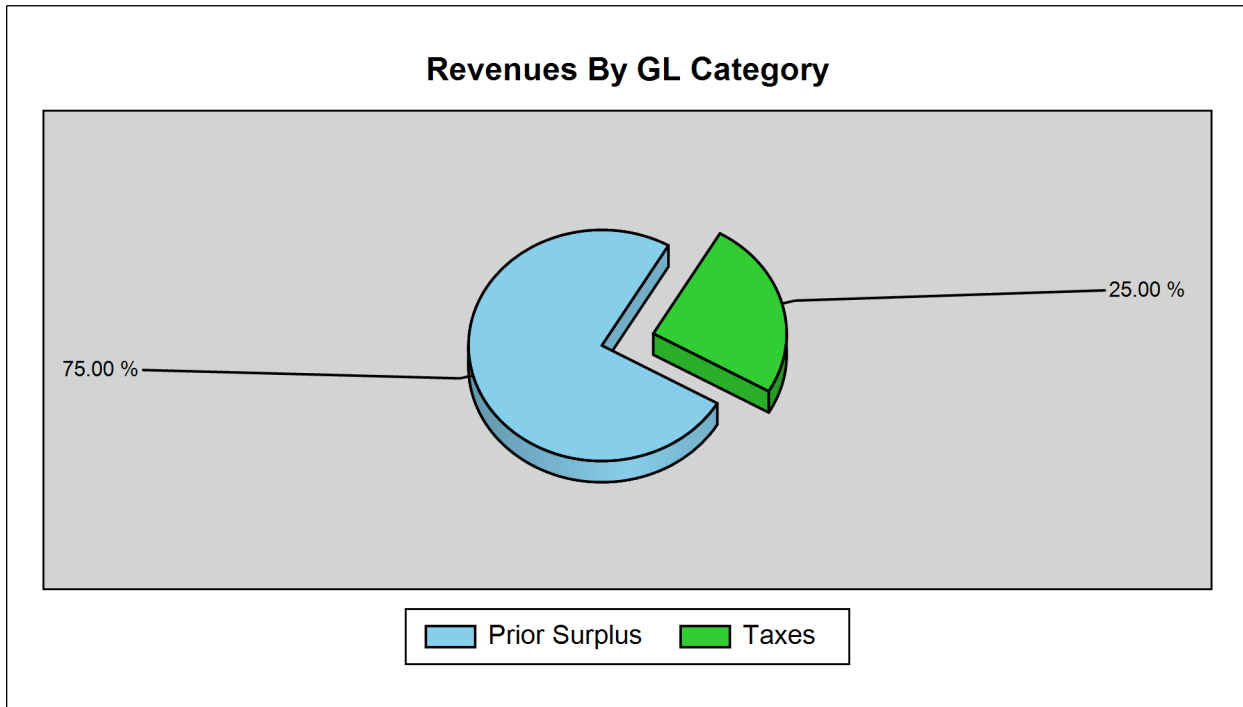
Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	68,926	77,669	79,324	80,153	81,732
Total Revenues:	68,926	77,669	79,324	80,153	81,732
Expenditures					
Administration	562	495	500	509	519
Contracts and Agreements	38,000	39,000	40,000	40,377	41,185
Insurance	638	651	664	677	691
Operations	2,500	2,225	2,250	2,275	2,311
Transfers	2,077	1,744	1,745	1,495	1,535
Travel	1,000	1,000	1,000	1,000	1,020
Wages and benefits	24,149	32,554	33,165	33,820	34,471
Total Expenditures:	68,926	77,669	79,324	80,153	81,732
Net Total	0	0	0	0	0



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	25,000	15,000	(10,000)
Taxes	0	5,000	5,000
Total Revenues:	25,000	20,000	(5,000)
Expenditures			
Grant in Aid	25,000	5,125	(19,875)
Transfers	0	14,875	14,875
Total Expenditures:	25,000	20,000	(5,000)
Net Total	0	0	0

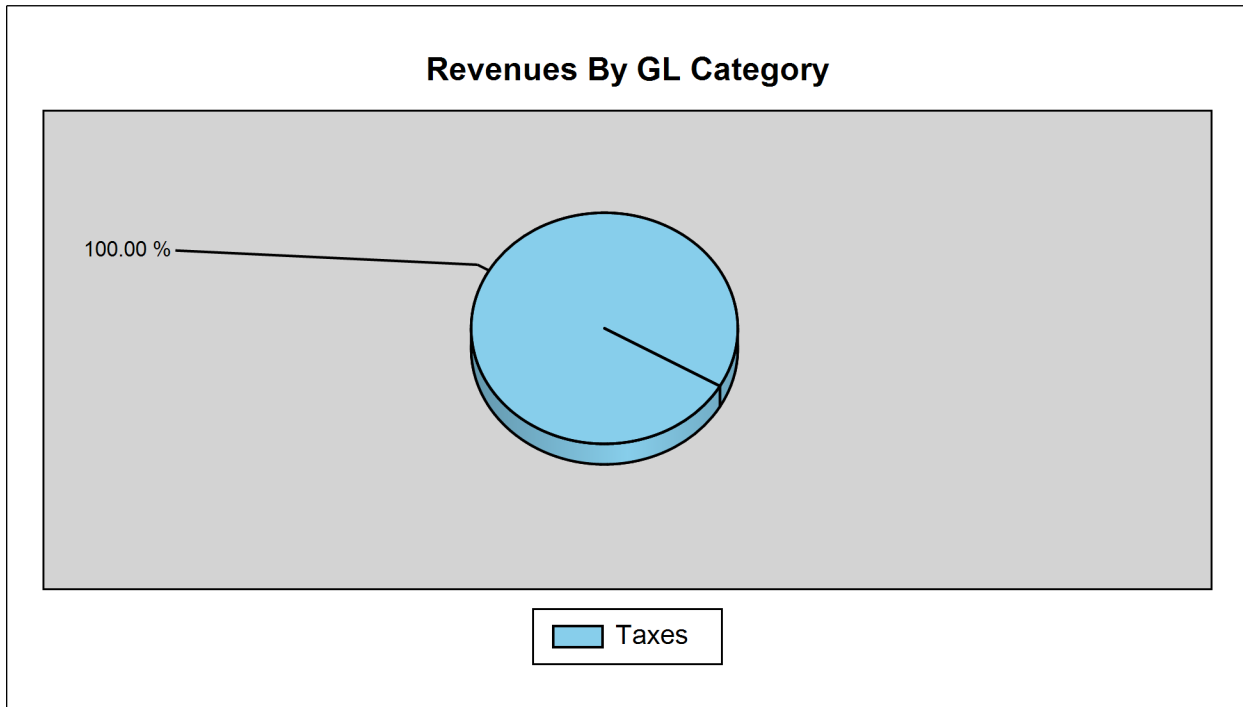
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA C
Dept Number: 7940
Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	15,000	10,000	5,000	5,000	5,100
Taxes	5,000	5,000	5,000	5,000	5,100
Total Revenues:	20,000	15,000	10,000	10,000	10,200
Expenditures					
Grant in Aid	5,125	5,125	5,125	5,125	5,125
Transfers	14,875	9,875	4,875	4,875	5,075
Total Expenditures:	20,000	15,000	10,000	10,000	10,200
Net Total	0	0	0	0	0



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	5,296	5,660	364
Total Revenues:	5,296	5,660	364
Expenditures			
Operations	5,296	5,660	364
Total Expenditures:	5,296	5,660	364
Net Total	0	0	0

5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	5,660	5,763	5,873	5,991	6,111
Total Revenues:	5,660	5,763	5,873	5,991	6,111
Expenditures					
Operations	5,660	5,763	5,873	5,991	6,111
Total Expenditures:	5,660	5,763	5,873	5,991	6,111
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREA C
Dept Number: 2720
Service Participants: Electoral Area C



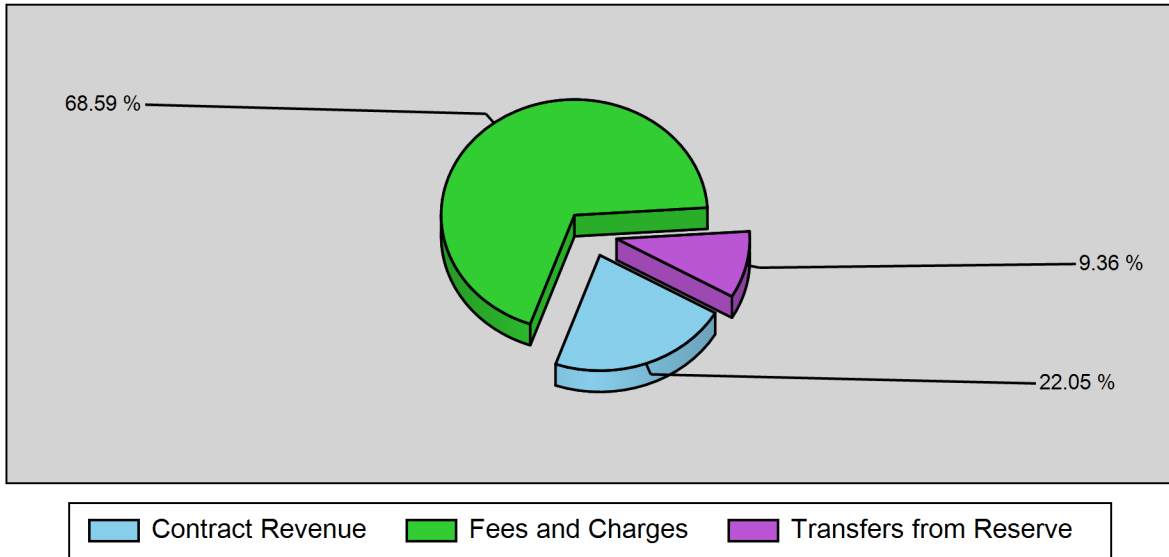
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA C
 Dept Number: 3540
 Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	64,806	63,879	(927)
Fees and Charges	198,100	198,719	619
Transfers from Reserve	15,084	27,114	12,030
Total Revenues:	277,990	289,712	11,722
Expenditures			
Administration	13,298	14,686	1,388
Advertising	4,400	3,800	(600)
Contracts and Agreements	166,617	175,009	8,392
Insurance	1,150	1,082	(68)
Legal	314	314	0
Operations	68,000	68,000	0
Supplies	425	425	0
Transfers	2,192	2,192	0
Travel	3,012	3,012	0
Wages and benefits	18,582	21,192	2,610
Total Expenditures:	277,990	289,712	11,722
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA C
 Dept Number: 3540
 Service Participants: Electoral Area C

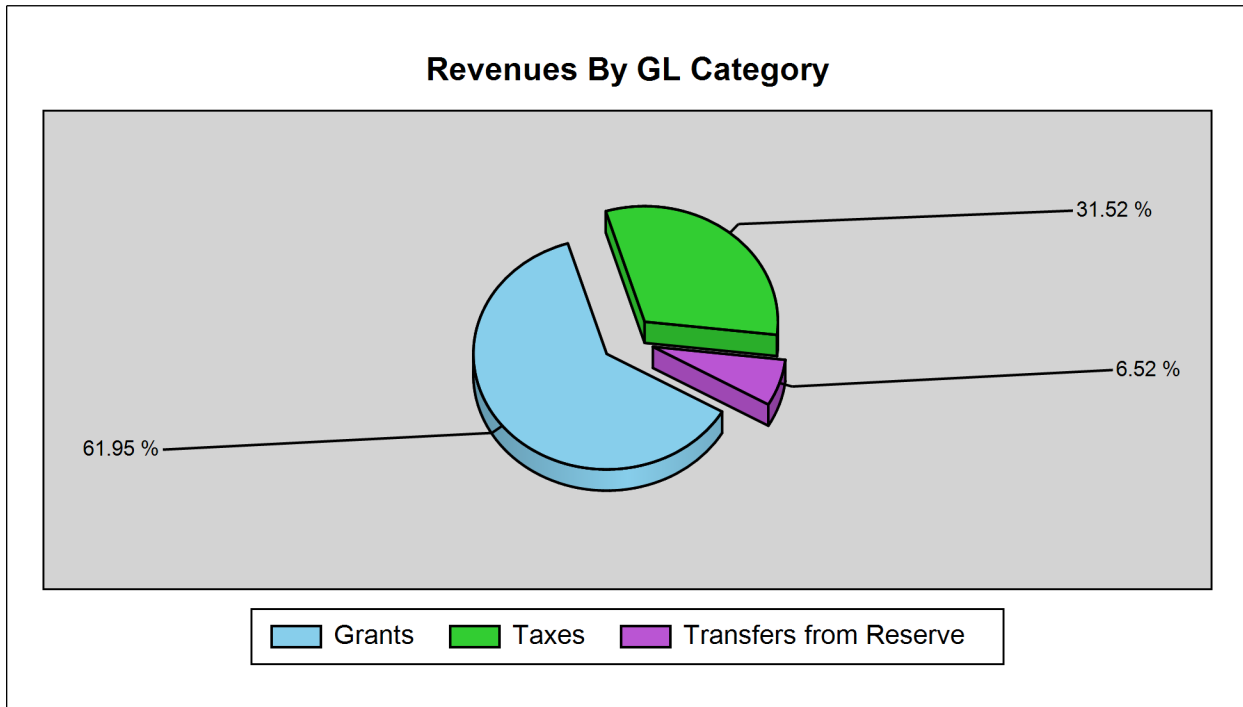


5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	63,879	64,879	64,949	64,946	66,245
Fees and Charges	198,719	206,080	206,102	213,174	217,438
Prior Surplus	0	0	0	0	0
Transfers from Reserve	27,114	21,444	25,636	23,936	24,413
Total Revenues:	289,712	292,403	296,687	302,056	308,096
Expenditures					
Administration	14,686	15,005	15,335	13,959	14,238
Advertising	3,800	2,000	2,000	4,400	4,488
Contracts and Agreements	175,009	178,510	182,080	185,721	189,435
Insurance	1,082	1,101	1,120	1,400	1,428
Legal	314	314	314	314	320
Operations	68,000	68,000	68,000	68,000	69,360
Supplies	425	425	425	425	434
Transfers	2,192	2,192	2,192	2,192	2,236
Travel	3,012	3,012	3,012	3,012	3,072
Wages and benefits	21,192	21,844	22,209	22,633	23,085
Total Expenditures:	289,712	292,403	296,687	302,056	308,096
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA C
 Dept Number: 0330
 Service Participants: Electoral Area C



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	47,500	47,500	0
Taxes	21,798	24,170	2,372
Transfers from Reserve	37,000	5,000	(32,000)
Total Revenues:	106,298	76,670	(29,628)
Expenditures			
Administration	3,398	3,935	537
Advertising	1,000	1,000	0
Contingency	32,000	5,000	(27,000)
Contracts and Agreements	2,028	0	(2,028)
Grant Expense	47,500	47,500	0
Insurance	0	104	104
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	13,972	12,731	(1,241)
Total Expenditures:	106,298	76,670	(29,628)
Net Total	0	0	0

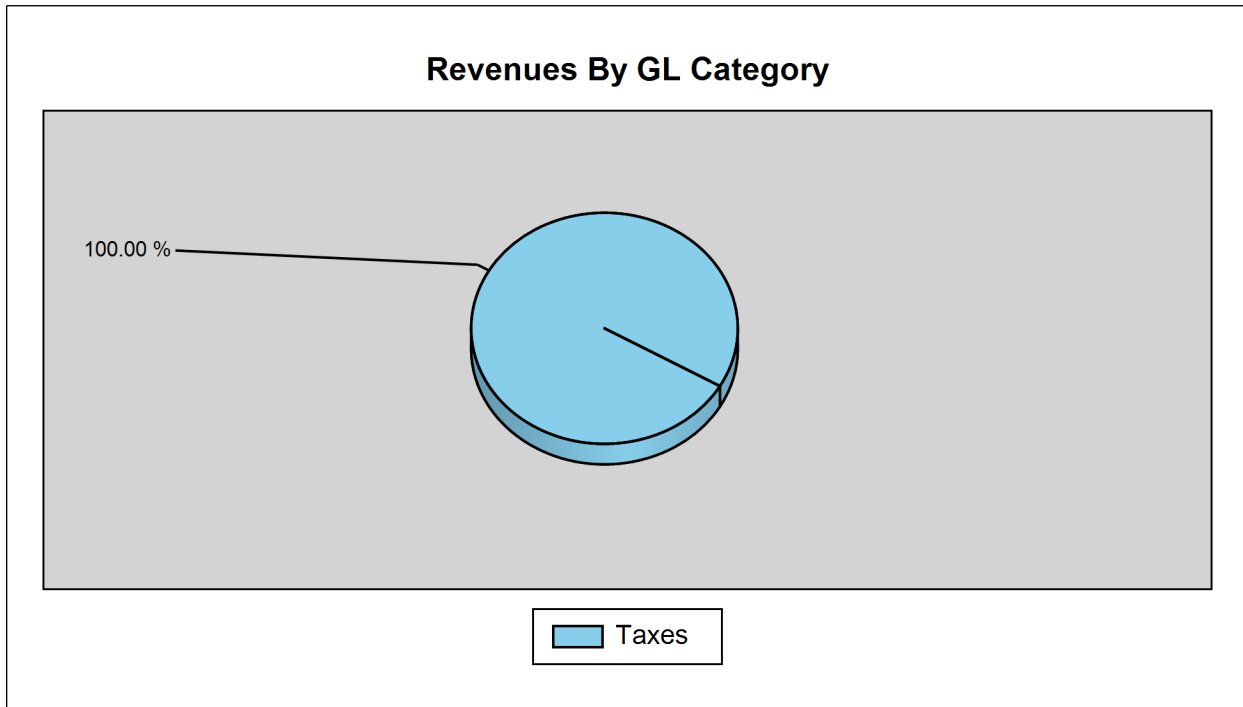
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA C
 Dept Number: 0330
 Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	47,500	0	0	0	0
Taxes	24,170	24,397	24,705	24,616	25,109
Transfers from Reserve	5,000	5,000	5,000	5,000	5,100
Total Revenues:	76,670	29,397	29,705	29,616	30,209
Expenditures					
Administration	3,935	3,935	4,004	3,651	3,724
Advertising	1,000	1,000	1,000	1,000	1,020
Contingency	5,000	5,000	5,000	5,000	5,100
Grant Expense	47,500	0	0	0	0
Insurance	104	106	108	110	112
Projects	400	400	400	400	408
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	12,731	12,956	13,193	13,455	13,725
Total Expenditures:	76,670	29,397	29,705	29,616	30,209
Net Total	0	0	0	0	0



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	4,188	4,406	218
Total Revenues:	4,188	4,406	218
Expenditures			
Operations	3,178	3,396	218
Transfers	1,010	1,010	0
Total Expenditures:	4,188	4,406	218
Net Total	0	0	0

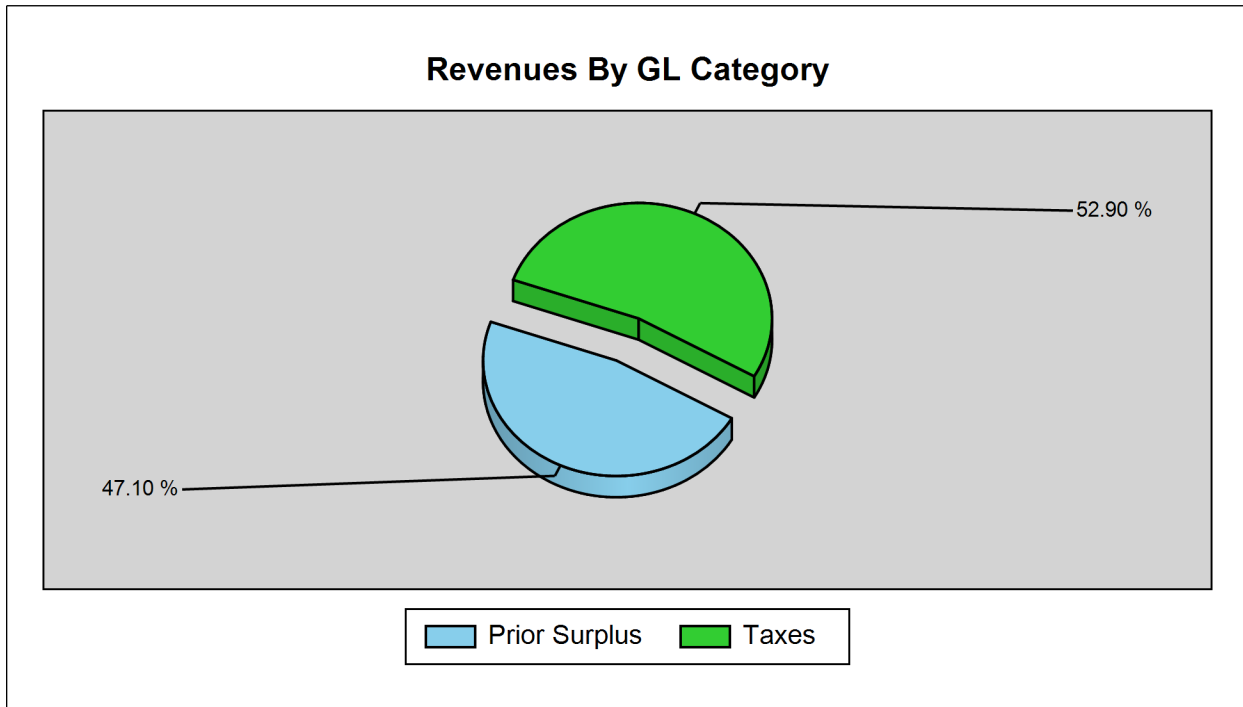
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA C
Dept Number: 2620
Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	4,406	4,468	4,534	4,604	4,696
Total Revenues:	4,406	4,468	4,534	4,604	4,696
Expenditures					
Operations	3,396	3,458	3,524	3,594	3,666
Transfers	1,010	1,010	1,010	1,010	1,030
Total Expenditures:	4,406	4,468	4,534	4,604	4,696
Net Total	0	0	0	0	0



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	2,355	2,355
Taxes	5,000	2,645	(2,355)
Total Revenues:	5,000	5,000	0
Expenditures			
Contracts and Agreements	5,000	5,000	0
Total Expenditures:	5,000	5,000	0
Net Total	0	0	0

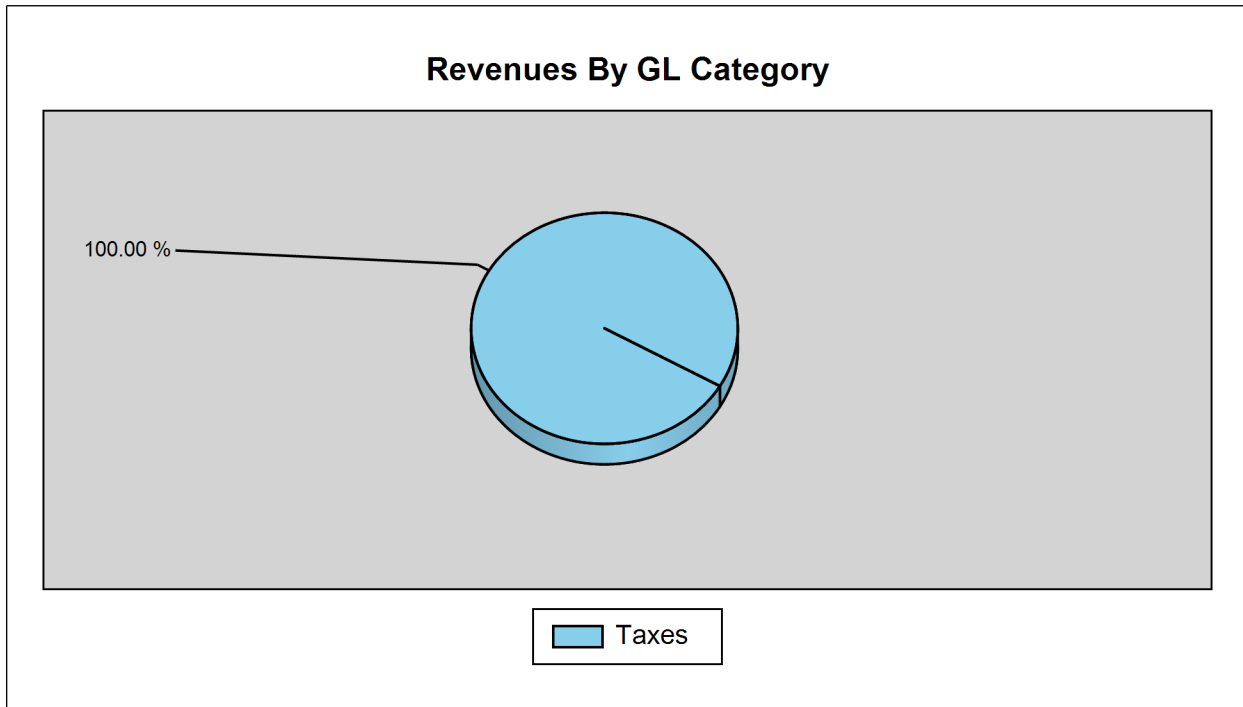
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VICTIM SERVICES AREA C
Dept Number: 0420
Service Participants: ELECTORAL AREA C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	2,355	0	0	0	0
Taxes	2,645	5,000	5,000	5,000	5,100
Total Revenues:	5,000	5,000	5,000	5,000	5,100
Expenditures					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,100
Total Expenditures:	5,000	5,000	5,000	5,000	5,100
Net Total	0	0	0	0	0



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	15,896	22,863	6,967
Total Revenues:	15,896	22,863	6,967
Expenditures			
Administration	636	736	100
Insurance	0	250	250
Operations	3,000	2,800	(200)
Transfers	3,183	1,000	(2,183)
Travel	500	500	0
Utilities	1,000	1,000	0
Wages and benefits	7,577	16,577	9,000
Total Expenditures:	15,896	22,863	6,967
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WATER SYSTEM - LOOSE BAY
 Dept Number: 3905
 Service Participants: Electoral Area C

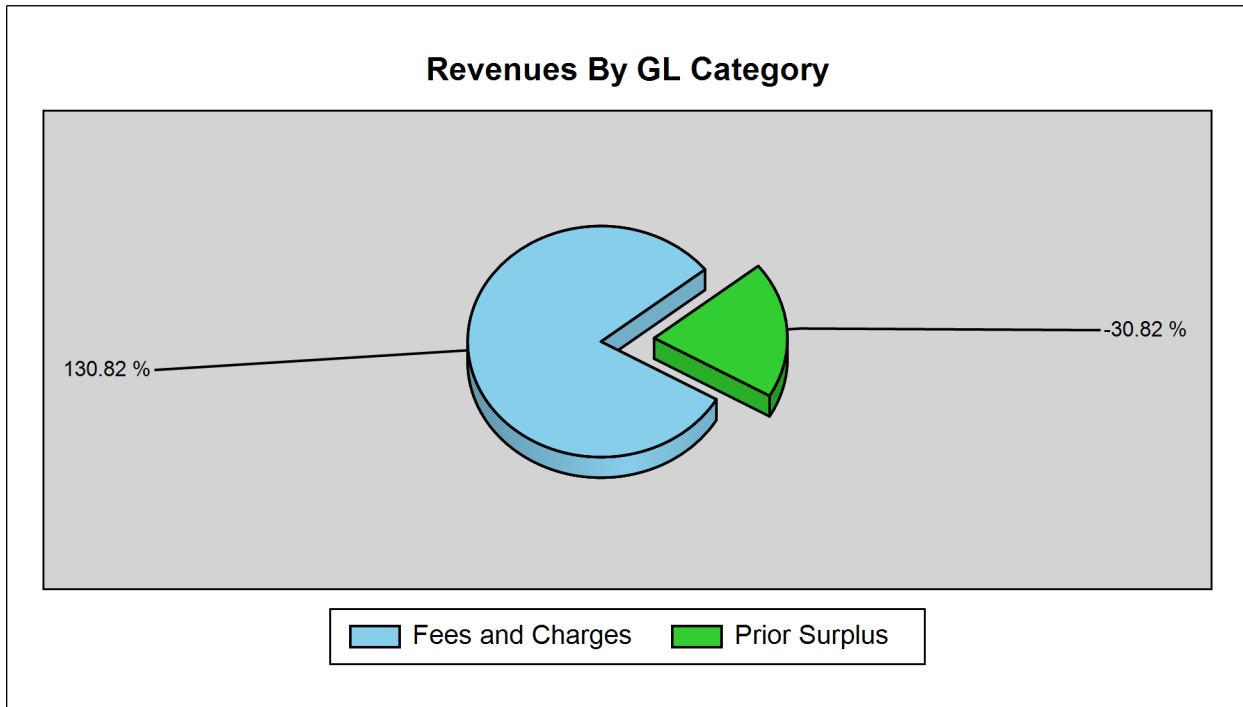


5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	22,863	26,607	27,049	27,528	28,073
Total Revenues:	22,863	26,607	27,049	27,528	28,073
Expenditures					
Administration	736	645	650	655	668
Insurance	250	250	250	250	250
Operations	2,800	2,350	2,400	2,450	2,499
Transfers	1,000	1,000	1,000	1,000	1,020
Travel	500	500	500	500	510
Utilities	1,000	1,000	1,000	1,000	1,020
Wages and benefits	16,577	20,862	21,249	21,673	22,106
Total Expenditures:	22,863	26,607	27,049	27,528	28,073
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WILLOWBROOK WATER
 Dept Number: 3930
 Service Participants: Specified Service ARea



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	79,669	122,647	42,978
Grants	272,885	0	(272,885)
Prior Surplus	(8,000)	(28,896)	(20,896)
Total Revenues:	344,554	93,751	(250,803)
Expenditures			
Administration	1,625	1,887	262
Advertising	100	500	400
Amortization	150	150	0
Consultants	250	250	0
Grant Expense	240,432	0	(240,432)
Insurance	1,140	957	(183)
Legal	250	250	0
Operations	17,300	17,400	100
Transfers	39,100	3,519	(35,581)
Travel	950	965	15
Utilities	7,000	7,140	140
Wages and benefits	36,257	60,733	24,476
Total Expenditures:	344,554	93,751	(250,803)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WILLOWBROOK WATER
 Dept Number: 3930
 Service Participants: Specified Service ARea



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	122,647	99,071	100,691	102,433	104,431
Grants	0	0	0	0	0
Prior Surplus	(28,896)	0	0	0	0
Total Revenues:	93,751	99,071	100,691	102,433	104,431
Expenditures					
Administration	1,887	1,690	1,729	1,760	1,795
Advertising	500	100	100	100	102
Amortization	150	150	150	150	153
Consultants	250	250	250	250	255
Insurance	957	977	997	1,017	1,037
Legal	250	250	250	250	255
Operations	17,400	17,500	17,600	17,700	18,054
Transfers	3,519	0	0	0	0
Travel	965	980	996	1,012	1,032
Utilities	7,140	7,283	7,429	7,578	7,730
Wages and benefits	60,733	69,891	71,190	72,616	74,018
Total Expenditures:	93,751	99,071	100,691	102,433	104,431
Net Total	0	0	0	0	0