

# **2019 - 2023 FIVE YEAR FINANCIAL PLAN**

# ELECTORAL AREA “D”

• Area D Requisition		
• Summary Information		
• Fire – OK Falls	1200	
• Grant in Aid Area D	7950	
• Recreation Commission – OK Falls	7520	
• Recycling/ Garbage OK Falls	3570	
• Rural Projects Area D	0340	
• Sewage Disposal OK Falls	3800	
• Street Lighting Heritage Hills	9670	
• Transit Area D	8500	
• Water System – Sun Valley	3980	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2019 Budget Comparative Requisition**

<b>ELECTORAL AREA D (OK FALLS/HERITAGE HILLS/CARMI)</b>	<b>2019</b>	<b>2018</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 58,332	\$ 51,772	\$ 6,560	
ANIMAL CONTROL	21,948	22,747	(799)	
EMERGENCY PLANNING	16,663	12,421	4,242	
BUILDING INSPECTION	32,464	25,214	7,250	
DESTRUCTION OF PESTS	919	552	367	
ELECTORAL AREA ADMINISTRATION	289,624	248,506	41,118	
ELECTORAL AREA PLANNING	186,958	184,398	2,560	
ENVIRONMENTAL CONSERVATION	30,440	30,550	(110)	
GENERAL GOVERNMENT	74,075	66,194	7,881	
HERITAGE (Subregional)	791	1,094	(303)	
ILLEGAL DUMPING	1,903	1,734	169	
MOSQUITO CONTROL - Impr Only	9,356	7,669	1,687	
INVASIVE SPECIES (formerly noxious weeds)	2,767	2,549	218	
NUISANCE CONTROL	1,411	1,388	23	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,111	765	346	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,936	1,943	(7)	
REGIONAL TRAILS	14,082	14,457	(375)	
REGIONAL TRANSIT	2,742	-	2,742	
SOLID WASTE MANAGEMENT PLAN	9,829	8,102	1,727	
SUBDIVISION SERVICING	26,142	26,156	(14)	
<b>Subtotal</b>	<b>783,491</b>	<b>708,211</b>	<b>75,280</b>	<b>10.63%</b>
<b><u>Regional Director determines budget</u></b>				
ECONOMIC DEVELOPMENT	98,447	86,252	12,195	
GRANT IN AID	15,000	6,688	8,312	
HERITAGE CONSERVATION	-	-	-	
NOISE BYLAWS	4,434	4,129	305	
RURAL PROJECTS	100,018	157,904	(57,886)	
UNSIGHTLY/UNTIDY PREMISES	5,313	5,012	301	
VICTIM SERVICES DEFI	3,122	3,607	(485)	
<b>Subtotal</b>	<b>226,334</b>	<b>263,592</b>	<b>(37,258)</b>	<b>-14.13%</b>
<b>SUBTOTAL</b>	<b>1,009,825</b>	<b>971,803</b>	<b>38,022</b>	
<b><u>Service Areas - Ok Falls</u></b>				
FIRE PROT-OK FALLS-J(714) & J(715)	392,682	289,101	103,581	
RECREATION-OK FALLS-F(714) & F(715)	570,204	531,977	38,227	
<b>Subtotal</b>	<b>962,886</b>	<b>821,078</b>	<b>141,808</b>	<b>17.27%</b>
<b><u>Service Areas - Other</u></b>				
AREA D TRANSIT	103,390	100,636	2,754	
HERITAGE HILLS ELEC. SYS-M(715)	6,305	6,679	(374)	
OBWB - Defined Area A/D (1/2 of Req)	17,168	17,122	46	
OBWB - Defined Area D	18,520	17,941	579	
OKANAGAN REGIONAL LIBRARY	201,749	187,112	14,637	
SEPTAGE DISPOSAL SERVICE	4,911	4,767	144	
STERILE INSECT RELEASE	20,576	22,356	(1,780)	
<b>Subtotal</b>	<b>372,619</b>	<b>356,613</b>	<b>16,006</b>	<b>4.49%</b>
<b>TOTAL</b>	<b>\$ 2,345,330</b>	<b>\$ 2,149,494</b>	<b>\$ 195,836</b>	<b>9.11%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.85</b>	<b>\$ 1.84</b>	<b>\$ 0.01</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 857.61</b>	<b>\$ 805.80</b>	<b>\$ 51.81</b>	

**Schedule A**

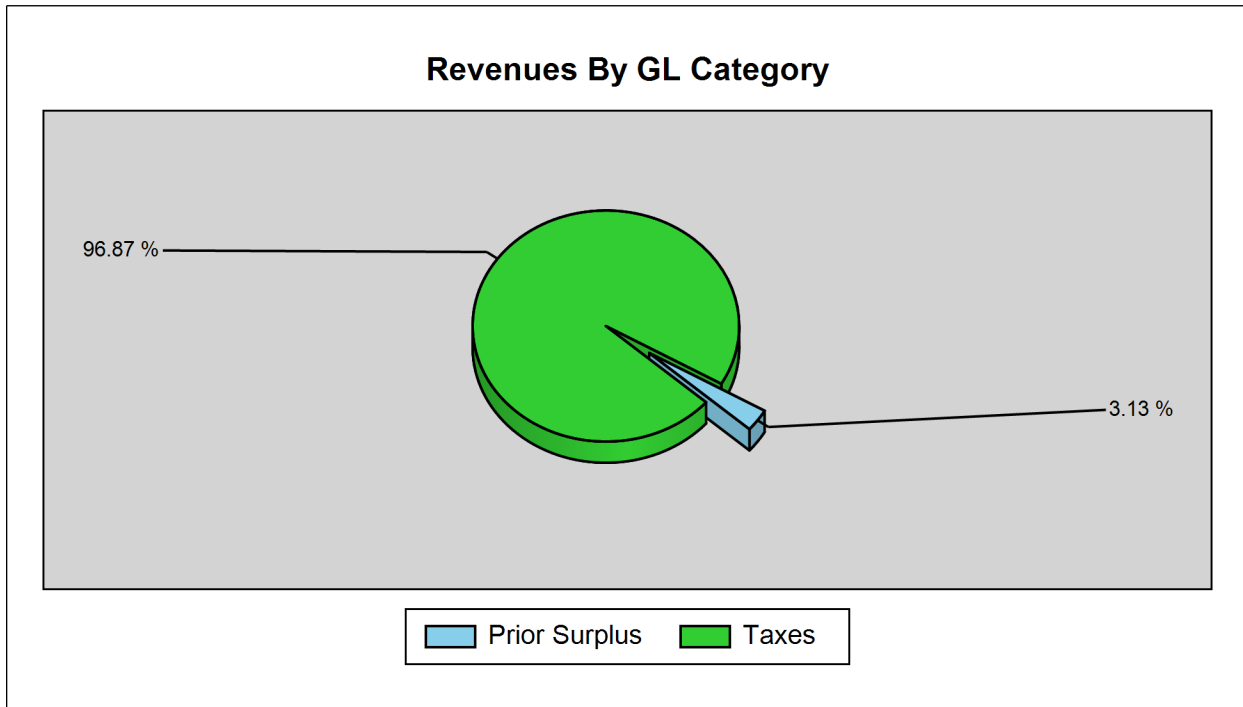
Questica Agenda		As at Jan 3, 2019	At			
Page	Page	2019 Proposed	2018 Final	Change	Explanation of Change	
<b>AREA D Changes since 2018 Budget</b>						
69	262	FIRE PROTECTION - OK FALLS	\$392,682	\$289,101	\$103,581	
89	282	GRANT-IN AID - AREA D	\$15,000	\$10,695	\$4,305	
172	365	RECREATION COMM. - OK FALLS	\$570,204	\$531,977	\$38,227	Transfer to reserve in 2019 Increase Park improvements and Capital projects.
223	416	ELECTORAL AREA D - RURAL PROJECTS	\$100,018	\$252,521	-\$152,503	Area D & I Split
259	452	STREET LIGHTING-HERITAGE HILLS	\$6,305	\$6,679	-\$374	
271	464	TRANSIT - AREA D	\$103,390	\$100,636	\$2,754	
			\$1,187,599	\$1,191,609	-\$4,010	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>						
193	386	RECYCLING/GARBAGE OK FALLS	\$214,154	\$213,175	\$979	
241	434	SEWAGE DISPOSAL OK FALLS	\$1,067,216	\$1,067,216	\$0	
301	494	SUNVALLEY WATER	\$76,691	\$68,038	\$8,653	

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE OKANAGAN FALLS  
 Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Budget Comparison	2018 Amount	2019 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	30,000	12,686	(17,314)
Taxes	289,101	392,682	103,581
<b>Total Revenues:</b>	<b>319,101</b>	<b>405,368</b>	<b>86,267</b>
<b>Expenditures</b>			
Administration	8,678	9,384	706
Capital and Equipment	41,896	52,564	10,668
Contracts and Agreements	5,750	11,500	5,750
Insurance	13,000	13,503	503
Maintenance and Repairs	31,016	38,637	7,621
Operations	15,627	15,814	187
Other Expense	3,955	4,034	79
Supplies	4,686	4,780	94
Transfers	0	50,000	50,000
Utilities	17,833	18,190	357
Wages and benefits	176,660	186,962	10,302
<b>Total Expenditures:</b>	<b>319,101</b>	<b>405,368</b>	<b>86,267</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

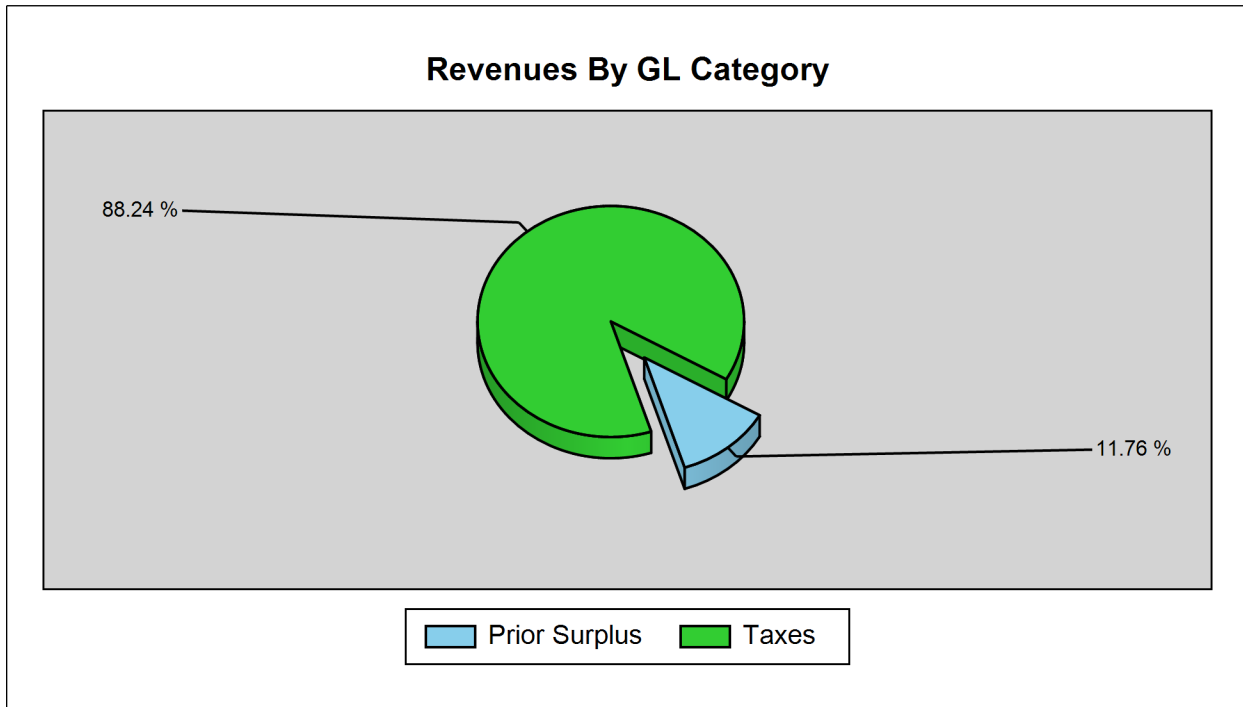
Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Prior Surplus	12,686	30,000	30,000	30,000	30,675
Taxes	392,682	350,561	348,580	361,516	369,650
<b>Total Revenues:</b>	<b>405,368</b>	<b>380,561</b>	<b>378,580</b>	<b>391,516</b>	<b>400,325</b>
<b>Expenditures</b>					
Administration	9,384	9,672	9,897	19,146	19,577
Capital and Equipment	52,564	43,245	43,941	44,650	45,655
Contracts and Agreements	11,500	5,750	0	0	0
Insurance	13,503	13,739	13,979	13,807	14,118
Maintenance and Repairs	38,637	32,269	32,915	33,573	34,328
Operations	15,814	16,005	16,200	16,398	16,767
Other Expense	4,034	4,114	4,197	4,281	4,378
Supplies	4,780	4,876	4,974	5,073	5,187
Transfers	50,000	50,000	50,800	50,000	51,125
Utilities	18,190	18,554	18,925	19,303	19,737
Wages and benefits	186,962	182,337	182,752	185,285	189,453
<b>Total Expenditures:</b>	<b>405,368</b>	<b>380,561</b>	<b>378,580</b>	<b>391,516</b>	<b>400,325</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	4,305	2,000	(2,305)
Taxes	10,695	15,000	4,305
<b>Total Revenues:</b>	<b>15,000</b>	<b>17,000</b>	<b>2,000</b>
<b>Expenditures</b>			
Grant in Aid	15,000	17,000	2,000
<b>Total Expenditures:</b>	<b>15,000</b>	<b>17,000</b>	<b>2,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2019 - 2023**

Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D

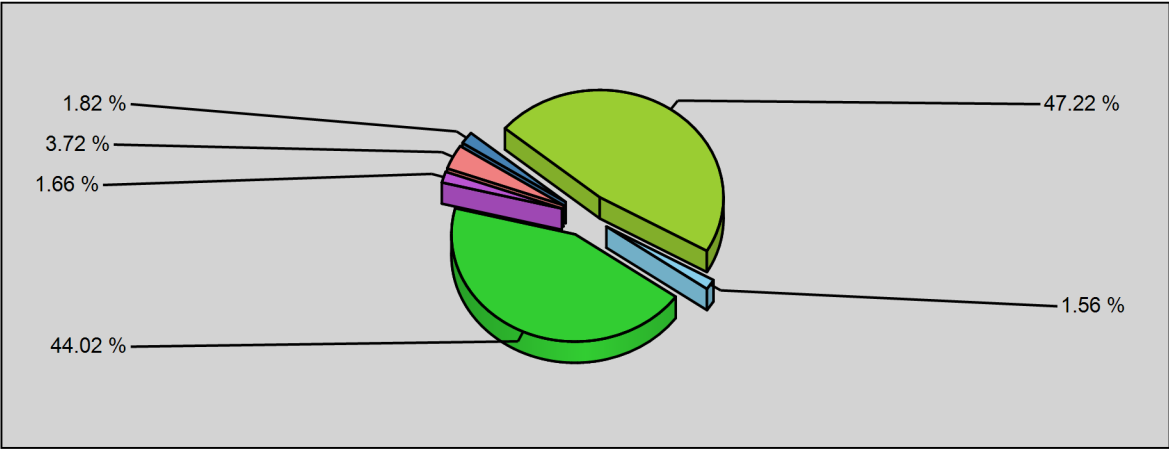


<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,040
Taxes	15,000	15,000	15,000	15,000	14,960
<b>Total Revenues:</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Expenditures</b>					
Grant in Aid	17,000	17,000	17,000	17,000	17,000
<b>Total Expenditures:</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





Revenues By GL Category



- Fees and Charges
- Grants
- Other Revenue
- Prior Surplus
- Rental Revenue
- Taxes

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	18,000	18,800	800
Grants	31,561	531,558	499,997
Other Revenue	0	20,000	20,000
Prior Surplus	29,000	44,939	15,939
Rental Revenue	22,000	22,000	0
Taxes	531,977	570,204	38,227
<b>Total Revenues:</b>	<b>632,538</b>	<b>1,207,501</b>	<b>574,963</b>
<b>Expenditures</b>			
Administration	14,727	17,011	2,284
Advertising	5,300	4,500	(800)
Capital and Equipment	91,500	649,700	558,200
Contingency	2,500	2,500	0
Contracts and Agreements	36,500	46,600	10,100
Financing	151,213	149,813	(1,400)
Grant Expense	5,061	1,558	(3,503)
Insurance	8,950	9,280	330
Supplies	35,128	31,557	(3,571)
Transfers	14,000	30,000	16,000
Travel	18,292	19,500	1,208
Utilities	16,500	22,500	6,000
Wages and benefits	232,867	222,982	(9,885)
<b>Total Expenditures:</b>	<b>632,538</b>	<b>1,207,501</b>	<b>574,963</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	18,800	18,000	18,500	18,500	18,870
Grants	531,558	0	0	0	0
Other Revenue	20,000	10,000	10,000	10,000	10,000
Prior Surplus	44,939	15,300	15,300	15,300	15,606
Rental Revenue	22,000	22,000	22,000	8,000	8,160
Taxes	570,204	628,834	577,322	569,172	580,555
<b>Total Revenues:</b>	<b>1,207,501</b>	<b>694,134</b>	<b>643,122</b>	<b>620,972</b>	<b>633,191</b>
<b>Expenditures</b>					
Administration	17,011	17,185	17,502	15,624	15,936
Advertising	4,500	5,300	5,300	5,300	5,406
Capital and Equipment	649,700	121,200	55,200	38,200	38,400
Contingency	2,500	2,500	2,500	25,000	25,500
Contracts and Agreements	46,600	40,100	40,100	38,100	38,860
Financing	149,813	149,813	149,813	149,813	152,638
Grant Expense	1,558	1,000	1,000	1,000	1,020
Insurance	9,280	9,248	9,395	9,327	9,513
Supplies	31,557	39,692	44,610	44,610	45,496
Transfers	30,000	31,856	37,545	9,295	10,501
Travel	19,500	22,160	22,207	22,207	22,271
Utilities	22,500	23,800	23,800	24,000	24,680
Wages and benefits	222,982	230,280	234,150	238,496	242,970
<b>Total Expenditures:</b>	<b>1,207,501</b>	<b>694,134</b>	<b>643,122</b>	<b>620,972</b>	<b>633,191</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

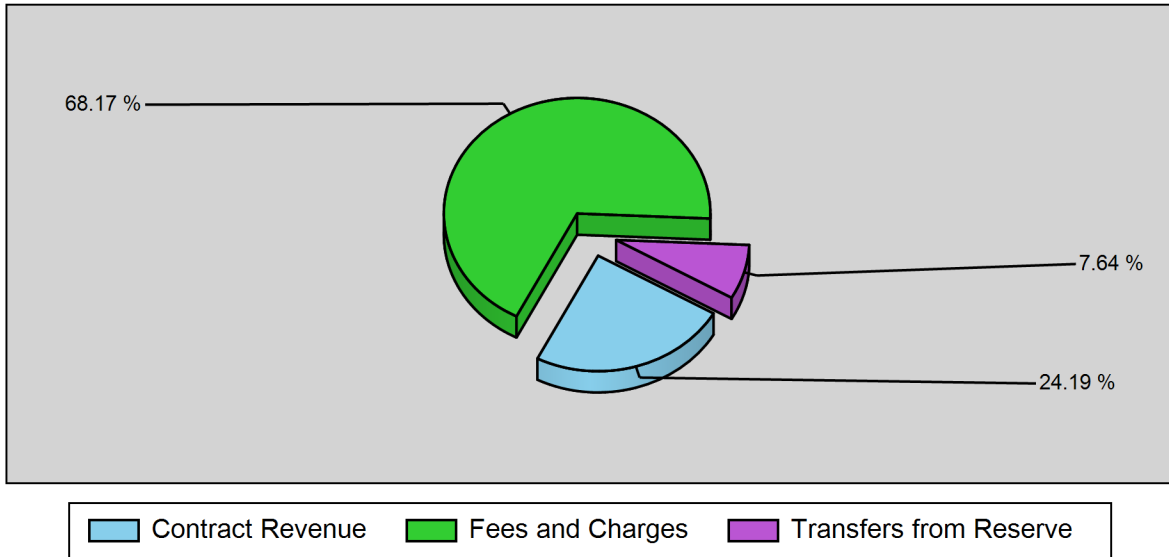
Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



**Revenues By GL Category**



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	76,000	76,000	0
Fees and Charges	213,175	214,154	979
Transfers from Reserve	10,982	24,000	13,018
<b>Total Revenues:</b>	<b>300,157</b>	<b>314,154</b>	<b>13,997</b>
<b>Expenditures</b>			
Administration	15,437	17,047	1,610
Advertising	4,900	4,500	(400)
Contracts and Agreements	166,673	176,924	10,251
Insurance	1,250	1,192	(58)
Legal	350	350	0
Operations	87,000	87,000	0
Supplies	480	480	0
Transfers	2,500	2,500	0
Travel	3,400	3,400	0
Wages and benefits	18,167	20,761	2,594
<b>Total Expenditures:</b>	<b>300,157</b>	<b>314,154</b>	<b>13,997</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715

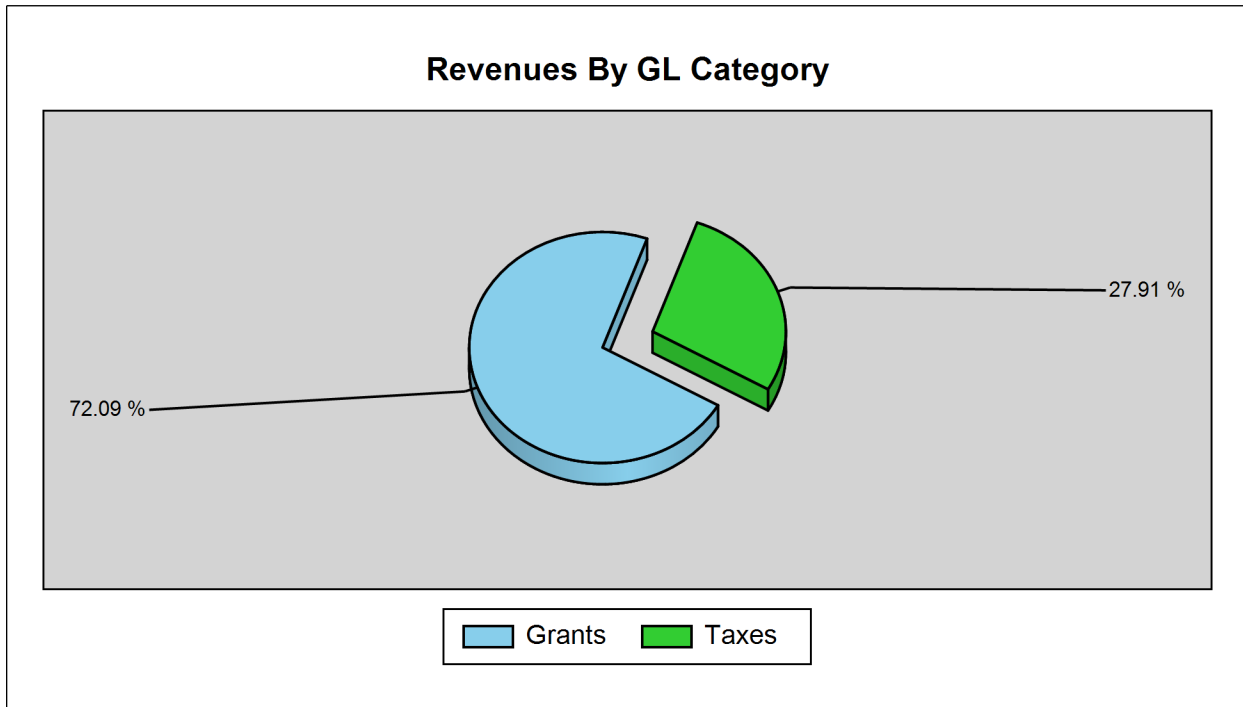


<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Contract Revenue	76,000	76,000	76,000	76,000	77,520
Fees and Charges	214,154	222,975	222,997	231,529	236,160
Transfers from Reserve	24,000	19,752	24,099	18,921	19,299
<b>Total Revenues:</b>	<b>314,154</b>	<b>318,727</b>	<b>323,096</b>	<b>326,450</b>	<b>332,979</b>
<b>Expenditures</b>					
Administration	17,047	17,419	17,802	16,342	16,669
Advertising	4,500	4,500	4,500	4,900	4,998
Contracts and Agreements	176,924	180,463	184,072	187,753	191,508
Insurance	1,192	1,213	1,234	1,556	1,587
Legal	350	350	350	350	357
Operations	87,000	87,000	87,000	87,000	88,740
Supplies	480	480	480	480	490
Transfers	2,500	2,500	2,500	2,500	2,550
Travel	3,400	3,400	3,400	3,400	3,468
Wages and benefits	20,761	21,402	21,758	22,169	22,612
<b>Total Expenditures:</b>	<b>314,154</b>	<b>318,727</b>	<b>323,096</b>	<b>326,450</b>	<b>332,979</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



Budget Comparison	2018 Amount	2019 Amount	Budget Change
<b>Revenues</b>			
Grants	495,760	258,352	(237,408)
Prior Surplus	5,000	0	(5,000)
Taxes	252,521	100,018	(152,503)
<b>Total Revenues:</b>	<b>753,281</b>	<b>358,370</b>	<b>(394,911)</b>
<b>Expenditures</b>			
Administration	7,456	8,633	1,177
Contingency	10,000	30,000	20,000
Contracts and Agreements	4,514	0	(4,514)
Grant Expense	608,260	258,352	(349,908)
Insurance	0	673	673
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	116,651	54,312	(62,339)
<b>Total Expenditures:</b>	<b>753,281</b>	<b>358,370</b>	<b>(394,911)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

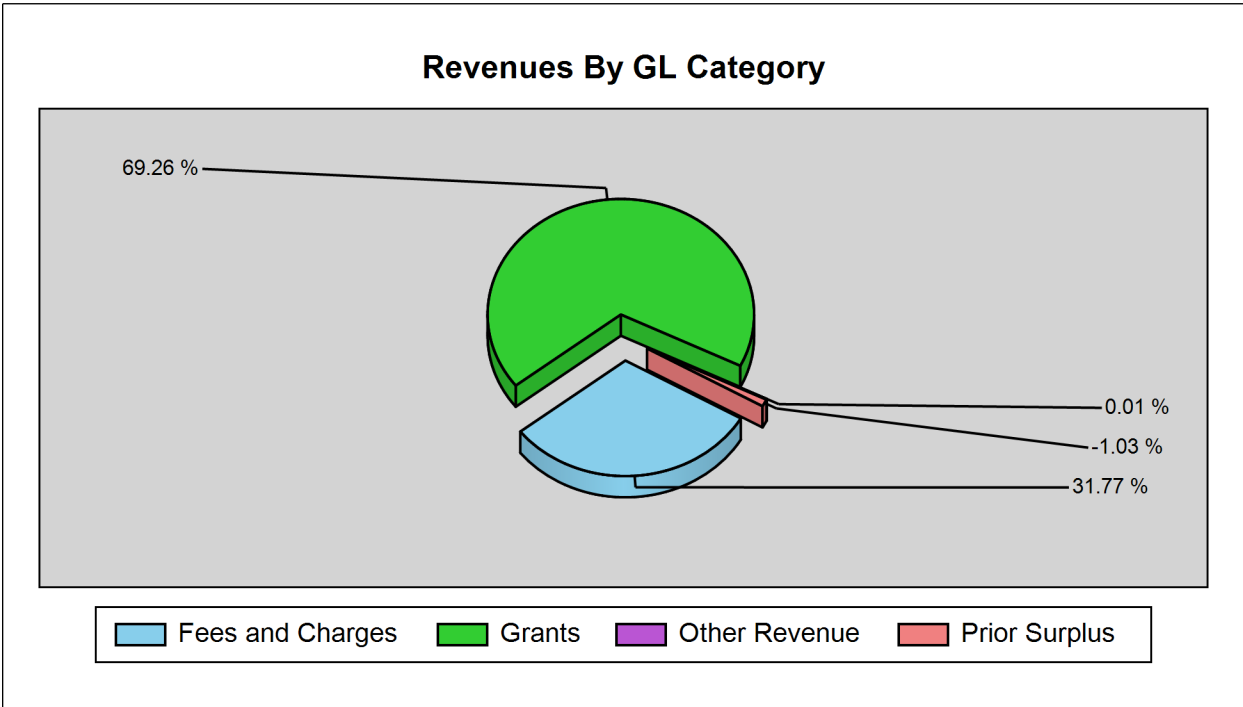
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Grants	258,352	0	0	0	0
Taxes	100,018	100,990	102,183	102,549	104,599
<b>Total Revenues:</b>	<b>358,370</b>	<b>100,990</b>	<b>102,183</b>	<b>102,549</b>	<b>104,599</b>
<b>Expenditures</b>					
Administration	8,633	8,633	8,784	8,011	8,171
Contingency	30,000	30,000	30,000	30,000	30,600
Grant Expense	258,352	0	0	0	0
Insurance	673	690	704	718	732
Projects	400	400	400	400	408
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	54,312	55,267	56,295	57,420	58,568
<b>Total Expenditures:</b>	<b>358,370</b>	<b>100,990</b>	<b>102,183</b>	<b>102,549</b>	<b>104,599</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	1,067,216	1,067,216	0
Grants	1,009,785	2,326,328	1,316,543
Other Revenue	0	180	180
Prior Surplus	(18,340)	(34,722)	(16,382)
Transfers from Reserve	7,916	0	(7,916)
<b>Total Revenues:</b>	<b>2,066,577</b>	<b>3,359,002</b>	<b>1,292,425</b>
<b>Expenditures</b>			
Administration	40,606	45,756	5,150
Capital and Equipment	47,564	0	(47,564)
Consultants	11,500	11,630	130
Financing	319,592	319,592	0
Grant Expense	890,911	2,246,102	1,355,191
Insurance	34,698	32,418	(2,280)
Legal	500	500	0
Operations	323,095	271,630	(51,465)
Supplies	500	0	(500)
Transfers	5,000	5,032	32
Travel	4,816	10,843	6,027
Utilities	85,000	90,000	5,000
Wages and benefits	302,795	325,499	22,704
<b>Total Expenditures:</b>	<b>2,066,577</b>	<b>3,359,002</b>	<b>1,292,425</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

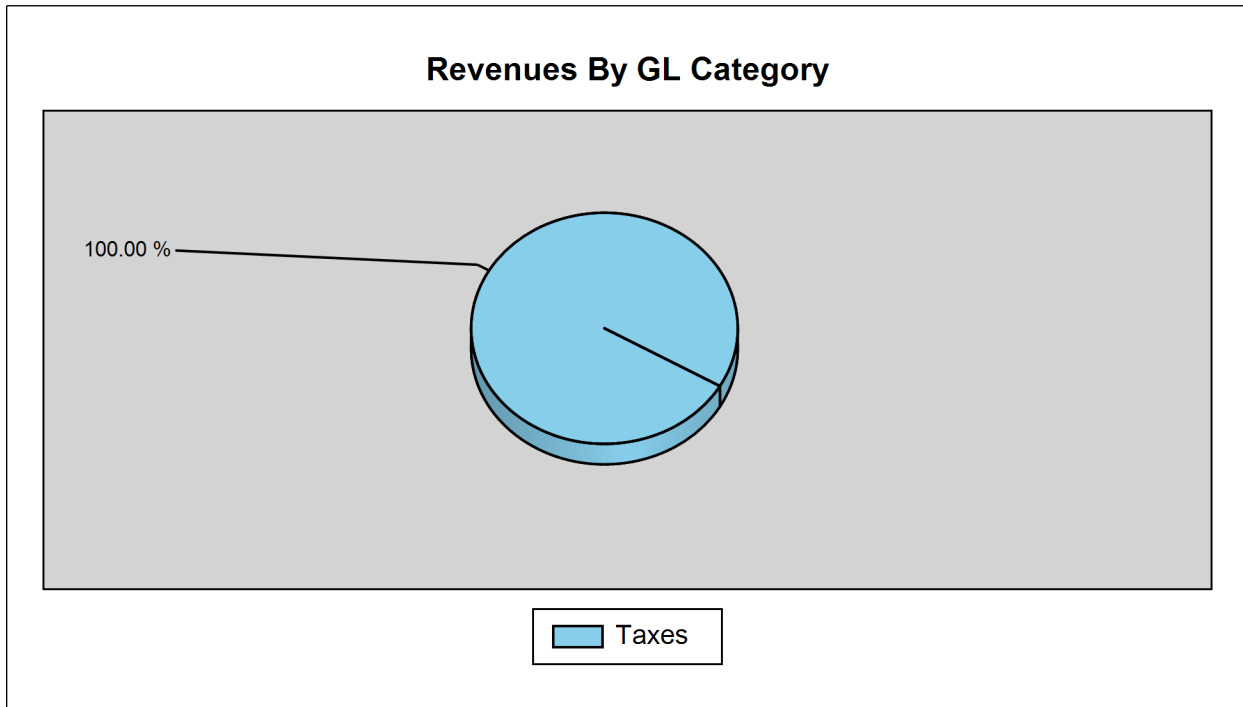
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	1,067,216	1,080,527	1,128,029	1,110,487	1,132,697
Grants	2,326,328	595,594	80,226	80,226	81,831
Other Revenue	180	184	188	191	196
Prior Surplus	(34,722)	(33,860)	(33,860)	0	0
<b>Total Revenues:</b>	<b>3,359,002</b>	<b>1,642,445</b>	<b>1,174,583</b>	<b>1,190,904</b>	<b>1,214,724</b>
<b>Expenditures</b>					
Administration	45,756	42,976	43,946	44,843	45,740
Capital and Equipment	0	95,000	1,000	1,000	1,020
Consultants	11,630	11,763	11,898	12,036	12,277
Financing	319,592	319,592	319,592	319,592	325,984
Grant Expense	2,246,102	515,368	0	0	0
Insurance	32,418	33,067	33,729	34,404	35,093
Legal	500	500	500	500	510
Operations	271,630	184,207	158,630	161,202	164,426
Supplies	0	500	500	500	510
Transfers	5,032	18,071	177,505	181,654	185,689
Travel	10,843	4,869	4,897	4,925	5,024
Utilities	90,000	86,000	86,000	87,000	88,740
Wages and benefits	325,499	330,532	336,386	343,248	349,711
<b>Total Expenditures:</b>	<b>3,359,002</b>	<b>1,642,445</b>	<b>1,174,583</b>	<b>1,190,904</b>	<b>1,214,724</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(228)	0	228
Taxes	6,679	6,305	(374)
<b>Total Revenues:</b>	<b>6,451</b>	<b>6,305</b>	<b>(146)</b>
<b>Expenditures</b>			
Administration	451	522	71
Transfers	300	173	(127)
Utilities	5,700	5,610	(90)
<b>Total Expenditures:</b>	<b>6,451</b>	<b>6,305</b>	<b>(146)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

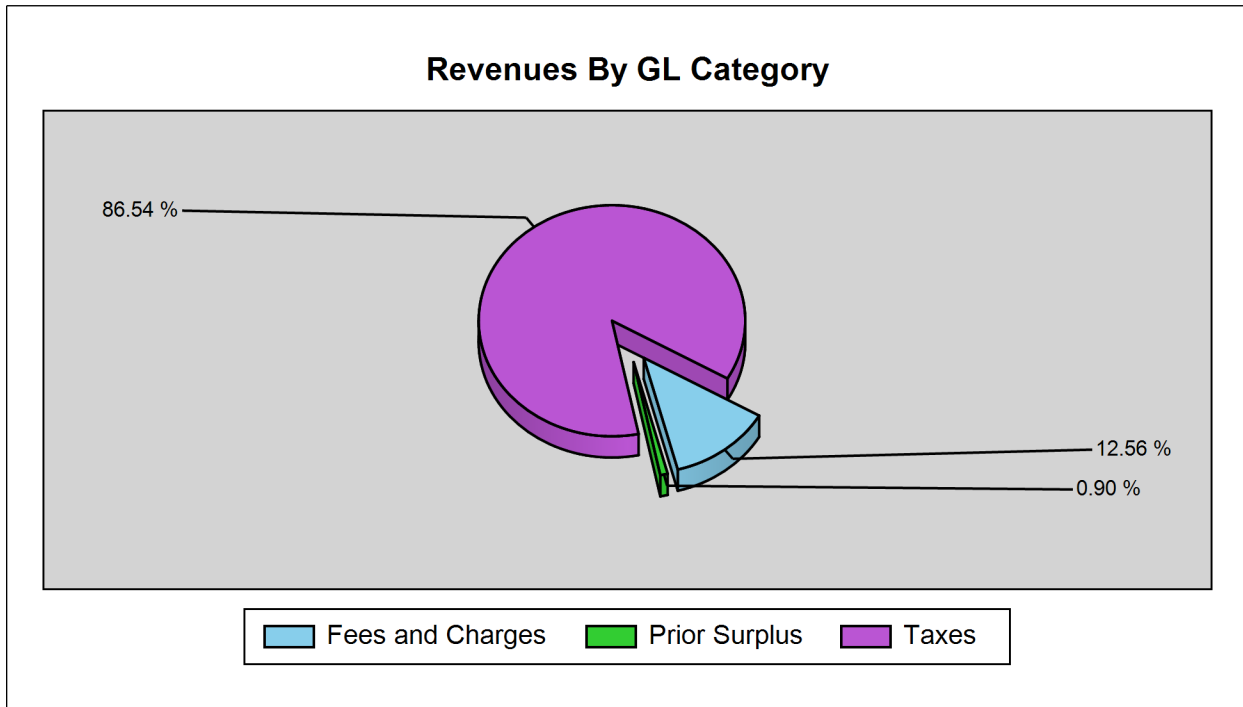
Service: STREET LIGHTING HERITAGE HILLS

Dept Number: 9670

Service Participants: Specified Service Area M715



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Prior Surplus	0	0	72	199	203
Taxes	6,305	6,251	6,251	6,251	6,376
<b>Total Revenues:</b>	<b>6,305</b>	<b>6,251</b>	<b>6,323</b>	<b>6,450</b>	<b>6,579</b>
<b>Expenditures</b>					
Administration	522	477	487	497	507
Transfers	173	52	0	0	0
Utilities	5,610	5,722	5,836	5,953	6,072
<b>Total Expenditures:</b>	<b>6,305</b>	<b>6,251</b>	<b>6,323</b>	<b>6,450</b>	<b>6,579</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	15,000	15,000	0
Prior Surplus	(8,646)	1,078	9,724
Taxes	100,636	103,390	2,754
<b>Total Revenues:</b>	<b>106,990</b>	<b>119,468</b>	<b>12,478</b>
<b>Expenditures</b>			
Administration	3,679	4,260	581
Maintenance and Repairs	1,500	2,000	500
Operations	94,000	105,000	11,000
Other Expense	2,160	1,500	(660)
Transfers	3,000	5,000	2,000
Wages and benefits	2,651	1,708	(943)
<b>Total Expenditures:</b>	<b>106,990</b>	<b>119,468</b>	<b>12,478</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TRANSIT AREA D

Dept Number: 8500

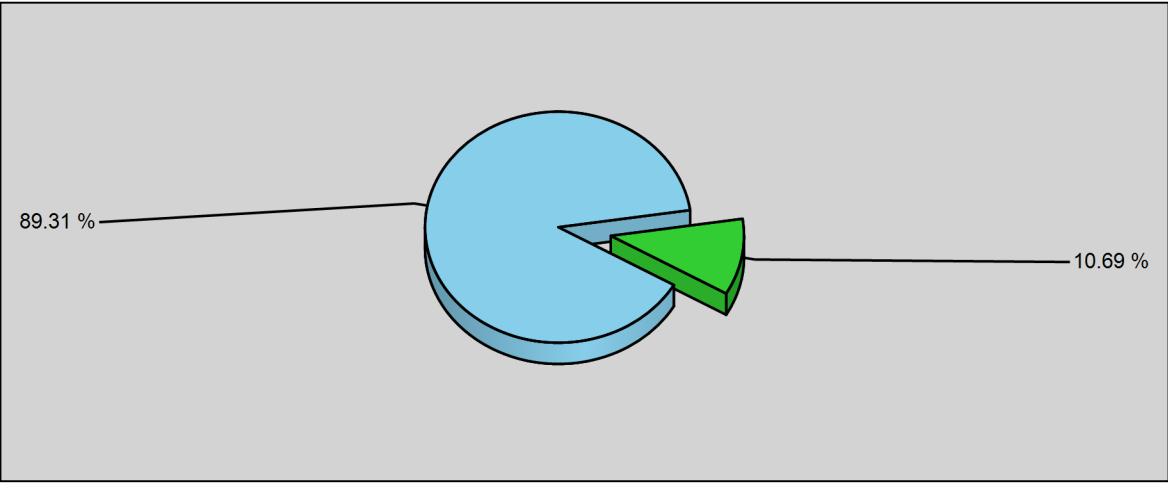
Service Participants: Specified Service Areas J714 and J715 SRVA #54



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	0	0
Prior Surplus	1,078	0	0	0	0
Taxes	103,390	104,573	104,680	119,258	119,373
<b>Total Revenues:</b>	<b>119,468</b>	<b>119,573</b>	<b>119,680</b>	<b>119,258</b>	<b>119,373</b>
<b>Expenditures</b>					
Administration	4,260	4,335	4,411	3,954	4,033
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Operations	105,000	105,000	105,000	105,000	105,000
Other Expense	1,500	1,500	1,500	1,500	1,500
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	1,708	1,738	1,769	1,804	1,840
<b>Total Expenditures:</b>	<b>119,468</b>	<b>119,573</b>	<b>119,680</b>	<b>119,258</b>	<b>119,373</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



■ Fees and Charges    ■ Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	68,038	76,691	8,653
Grants	156,737	0	(156,737)
Transfers from Reserve	0	9,184	9,184
<b>Total Revenues:</b>	<b>224,775</b>	<b>85,875</b>	<b>(138,900)</b>
<b>Expenditures</b>			
Administration	2,050	2,495	445
Advertising	100	100	0
Amortization	250	250	0
Capital and Equipment	44,400	467	(43,933)
Consultants	250	500	250
Grant Expense	120,217	0	(120,217)
Insurance	1,131	1,317	186
Legal	50	0	(50)
Operations	8,786	8,350	(436)
Supplies	153	0	(153)
Transfers	100	1,157	1,057
Travel	1,268	1,288	20
Utilities	20,350	23,000	2,650
Wages and benefits	25,670	46,951	21,281
<b>Total Expenditures:</b>	<b>224,775</b>	<b>85,875</b>	<b>(138,900)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	76,691	84,456	84,783	85,120	86,821
Transfers from Reserve	9,184	444	454	656	621
<b>Total Revenues:</b>	<b>85,875</b>	<b>84,900</b>	<b>85,237</b>	<b>85,776</b>	<b>87,442</b>
<b>Expenditures</b>					
Administration	2,495	2,150	2,231	2,304	2,350
Advertising	100	50	150	100	102
Amortization	250	200	250	250	255
Capital and Equipment	467	0	0	0	0
Consultants	500	250	250	250	255
Insurance	1,317	1,343	1,370	1,397	1,425
Operations	8,350	500	500	500	510
Transfers	1,157	2,104	605	0	0
Travel	1,288	1,259	1,380	902	920
Utilities	23,000	21,172	21,595	22,027	22,468
Wages and benefits	46,951	55,872	56,906	58,046	59,157
<b>Total Expenditures:</b>	<b>85,875</b>	<b>84,900</b>	<b>85,237</b>	<b>85,776</b>	<b>87,442</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>