

# **2019 - 2023 FIVE YEAR FINANCIAL PLAN**

# ELECTORAL AREA “E”

• Area E Requisition		
• Summary Information		
• Cemetery Area E Naramata	8950	
• Fire – Naramata	1700	
• Grant in Aid Area E	7960	
• Naramata Library	9910	
• Naramata Museum	7830	
• Naramata Transit	8300	
• Naramata Water	3940	
• Noise Bylaws Area E	2710	
• Parks and Recreation Naramata	7540	
• Rural Projects Area E	0360	
• Street Lighting Naramata	9680	
• Tourism & Community Service Contribution	9260	
• Untidy/Unsightly Area E	2610	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2019 Budget Comparative Requisition**

<b>ELECTORAL AREA E (NARAMATA)</b>	<b>2019</b>	<b>2018</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 37,316	\$ 34,829	\$ 2,487	
ANIMAL CONTROL	15,731	16,381	(650)	
BUILDING INSPECTION	23,912	20,283	3,629	
DESTRUCTION OF PESTS	659	397	262	
EMERGENCY PLANNING	11,943	8,945	2,998	
ELECTORAL AREA ADMINISTRATION	207,593	178,959	28,634	
ELECTORAL AREA PLANNING	134,005	132,792	1,213	
ENVIRONMENTAL CONSERVATION	21,818	22,000	(182)	
GENERAL GOVERNMENT	53,095	47,669	5,426	
HERITAGE (Subregional)	567	788	(221)	
ILLEGAL DUMPING	1,364	1,249	115	
INVASIVE SPECIES (formerly noxious weeds)	1,983	1,836	147	
NUISANCE CONTROL	1,011	999	12	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	796	551	245	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,388	1,399	(11)	
REGIONAL TRAILS	10,093	10,411	(318)	
REGIONAL TRANSIT	1,965	-	1,965	
SOLID WASTE MANAGEMENT PLAN	7,045	5,835	1,210	
SUBDIVISION SERVICING	18,738	18,836	(98)	
<b>Subtotal</b>	<b>551,022</b>	<b>504,159</b>	<b>46,863</b>	<b>9.30%</b>
<b><u>Regional Director determines budget</u></b>				
GRANT IN AID	9,000	5,000	4,000	
NARAMATA MUSEUM	15,648	8,863	6,785	
NARAMATA PARKS & REC	287,255	260,574	26,681	
NARAMATA TRANSIT	103,624	103,044	580	
NOISE CONTROL	5,660	5,296	364	
RURAL PROJECTS	50,892	40,057	10,835	
TOURISM & COMMUNITY SERVICE CONTRIBUTION	10,000	10,000	-	
UNTIDY AND UNSIGHTLY CONTROL	3,921	3,703	218	
VICTIM SERVICES DEFI	2,238	2,597	(359)	
<b>Subtotal</b>	<b>488,238</b>	<b>439,134</b>	<b>49,104</b>	<b>11.18%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	30,757	30,276	481	
OKANAGAN REGIONAL LIBRARY	144,607	134,747	9,860	
	<b>175,364</b>	<b>165,023</b>	<b>10,341</b>	<b>6.27%</b>
<b>SUBTOTAL</b>	<b>1,214,624</b>	<b>1,108,316</b>	<b>106,308</b>	<b>9.59%</b>
<b><u>Service Areas</u></b>				
CEMETERY-P(715)	31,281	31,528	(247)	
NARAMATA FIRE DEPARTMENT	518,826	491,445	27,381	
NARAMATA WATER (Parcel)	121,138	120,750	388	
SEPTAGE DISPOSAL SERVICE	3,520	3,433	87	
STERILE INSECT RELEASE	40,224	41,245	(1,021)	
<b>Subtotal</b>	<b>714,989</b>	<b>688,401</b>	<b>26,588</b>	<b>3.86%</b>
<b>TOTAL</b>	<b>\$ 1,929,613</b>	<b>\$ 1,796,717</b>	<b>\$ 132,896</b>	<b>7.40%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.10</b>	<b>\$ 2.11</b>	<b>\$ (0.01)</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 1,320.24</b>	<b>\$ 1,222.97</b>	<b>\$ 97.27</b>	

**Schedule A**

Questica Agenda		As at Jan 3, 2019	At		
Page	Page	2019 Proposed	2018 Final	Change	Explanation of Change

**AREA E Changes since 2018 Budget**

21	214	CEMETERY - ELECTORAL AREA E (NARAMATA)	\$31,281	\$31,528	-\$247	
66	259	FIRE PROTECTION - NARAMATA	\$518,826	\$491,445	\$27,381	
91	284	GRANT-IN AID - AREA E	\$9,000	\$5,000	\$4,000	
125	318	NARAMATA MUSEUM	\$15,648	\$8,863	\$6,785	
127	320	NARAMATA TRANSIT	\$103,624	\$103,044	\$580	
129	322	WATER SYSTEM - NARAMATA	\$121,138	\$120,750	\$388	
134	327	NOISE BYLAWS AREA E	\$5,660	\$5,296	\$364	
169	362	PARKS & RECREATION - NARAMATA	\$287,255	\$260,574	\$26,681	Recovery of 2018 projected deficit, increased operating costs.
225	418	ELECTORAL AREA E - RURAL PROJECTS	\$50,892	\$40,057	\$10,835	
267	460	AREA E TOURISM & COMMUNITY SERVICE CONTRIB	\$10,000	\$10,000	\$0	
281	474	UNSIGHTLY/UNTIDY PREMISES - AREA E	\$3,921	\$3,703	\$218	
			\$1,157,245	\$1,080,260	\$76,985	

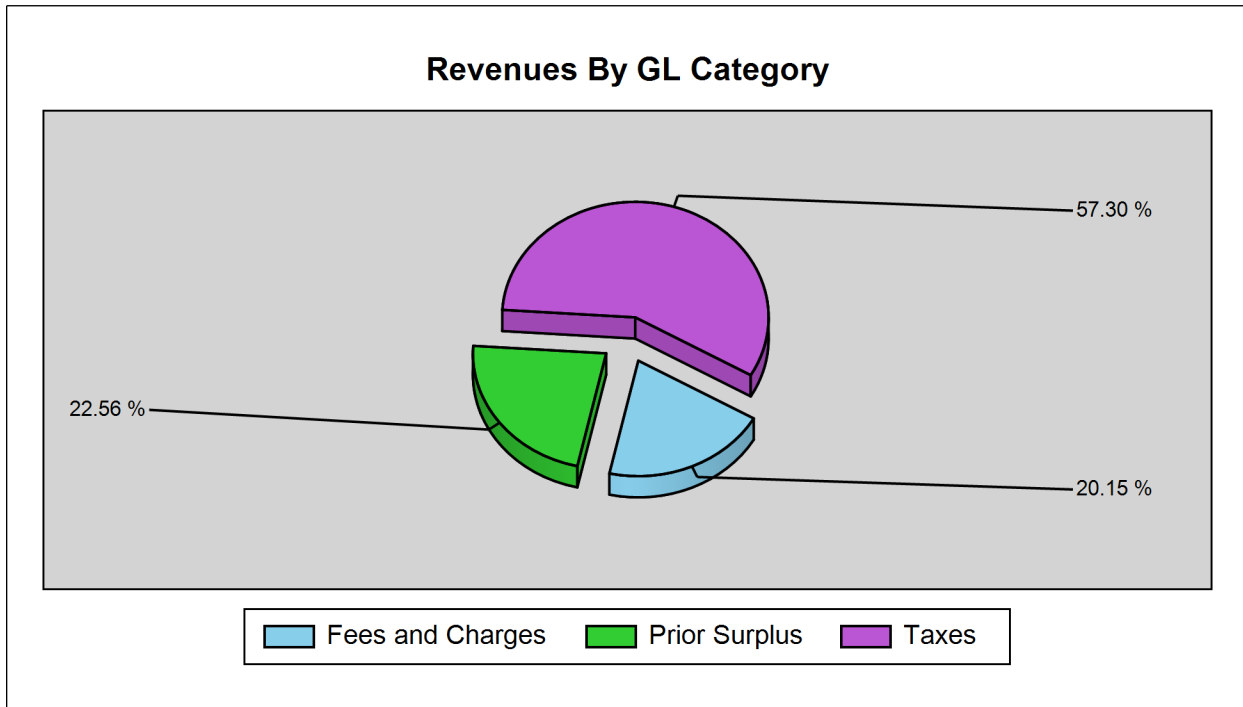
**NON TAX SUPPORTED SERVICES - USER FEES**

129	322	WATER SYSTEM - NARAMATA	\$1,364,855	\$1,323,867	\$40,988	Increased operating expenditures
261	454	STREET LIGHTING	\$6,995	\$6,128	\$867	

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



Budget Comparison	2018 Amount	2019 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	4,500	11,000	6,500
Prior Surplus	7,500	12,315	4,815
Taxes	31,528	31,281	(247)
<b>Total Revenues:</b>	<b>43,528</b>	<b>54,596</b>	<b>11,068</b>
<b>Expenditures</b>			
Administration	5,769	6,215	446
Capital and Equipment	2,705	0	(2,705)
Insurance	0	183	183
Maintenance and Repairs	2,540	4,041	1,501
Operations	1,500	2,000	500
Transfers	0	2,000	2,000
Travel	3,500	4,000	500
Wages and benefits	27,514	36,157	8,643
<b>Total Expenditures:</b>	<b>43,528</b>	<b>54,596</b>	<b>11,068</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

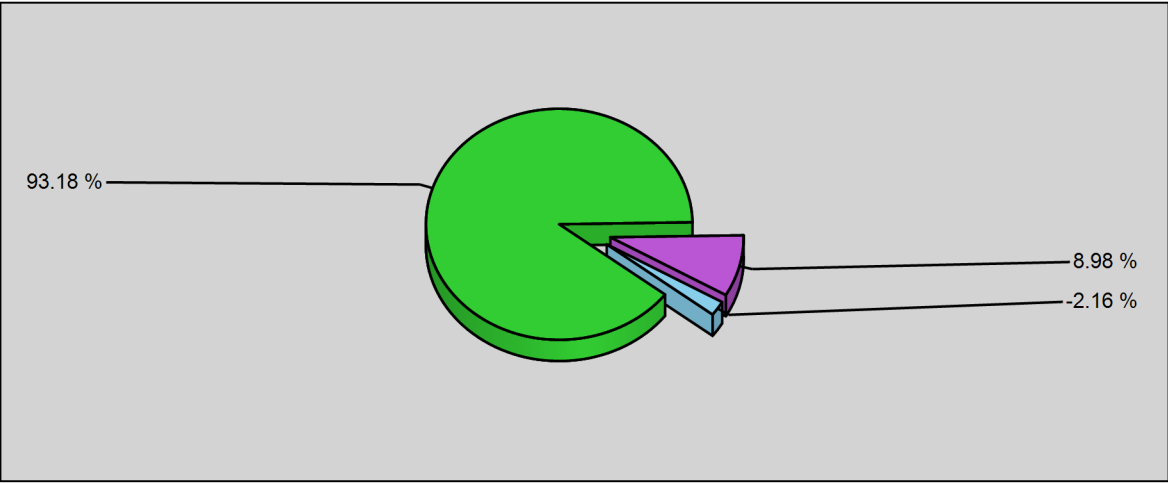
Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E






<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	11,000	11,000	11,000	11,000	11,000
Prior Surplus	12,315	0	0	0	0
Taxes	31,281	46,119	46,926	45,803	46,832
<b>Total Revenues:</b>	<b>54,596</b>	<b>57,119</b>	<b>57,926</b>	<b>56,803</b>	<b>57,832</b>
<b>Expenditures</b>					
Administration	6,215	6,157	6,323	6,457	6,587
Insurance	183	187	191	195	199
Maintenance and Repairs	4,041	4,542	4,543	4,544	4,595
Operations	2,000	2,000	2,000	2,500	2,550
Transfers	2,000	1,564	1,549	1,572	1,603
Travel	4,000	4,000	4,000	1,500	1,530
Wages and benefits	36,157	38,669	39,320	40,035	40,768
<b>Total Expenditures:</b>	<b>54,596</b>	<b>57,119</b>	<b>57,926</b>	<b>56,803</b>	<b>57,832</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



 Prior Surplus	 Taxes	 Transfers from Reserve
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# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Other Revenue	250,000	0	(250,000)
Prior Surplus	10,000	(12,000)	(22,000)
Taxes	491,445	518,826	27,381
Transfers from Reserve	50,000	50,000	0
<b>Total Revenues:</b>	<b>801,445</b>	<b>556,826</b>	<b>(244,619)</b>
<b>Expenditures</b>			
Administration	8,813	9,513	700
Capital and Equipment	381,000	157,000	(224,000)
Contracts and Agreements	5,750	12,000	6,250
Financing	24,324	24,324	0
Insurance	21,930	22,708	778
Maintenance and Repairs	36,000	38,000	2,000
Operations	9,417	10,265	848
Other Expense	3,000	4,000	1,000
Supplies	18,000	21,000	3,000
Transfers	50,000	1,000	(49,000)
Travel	6,000	6,000	0
Utilities	14,653	15,972	1,319
Wages and benefits	222,558	235,044	12,486
<b>Total Expenditures:</b>	<b>801,445</b>	<b>556,826</b>	<b>(244,619)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



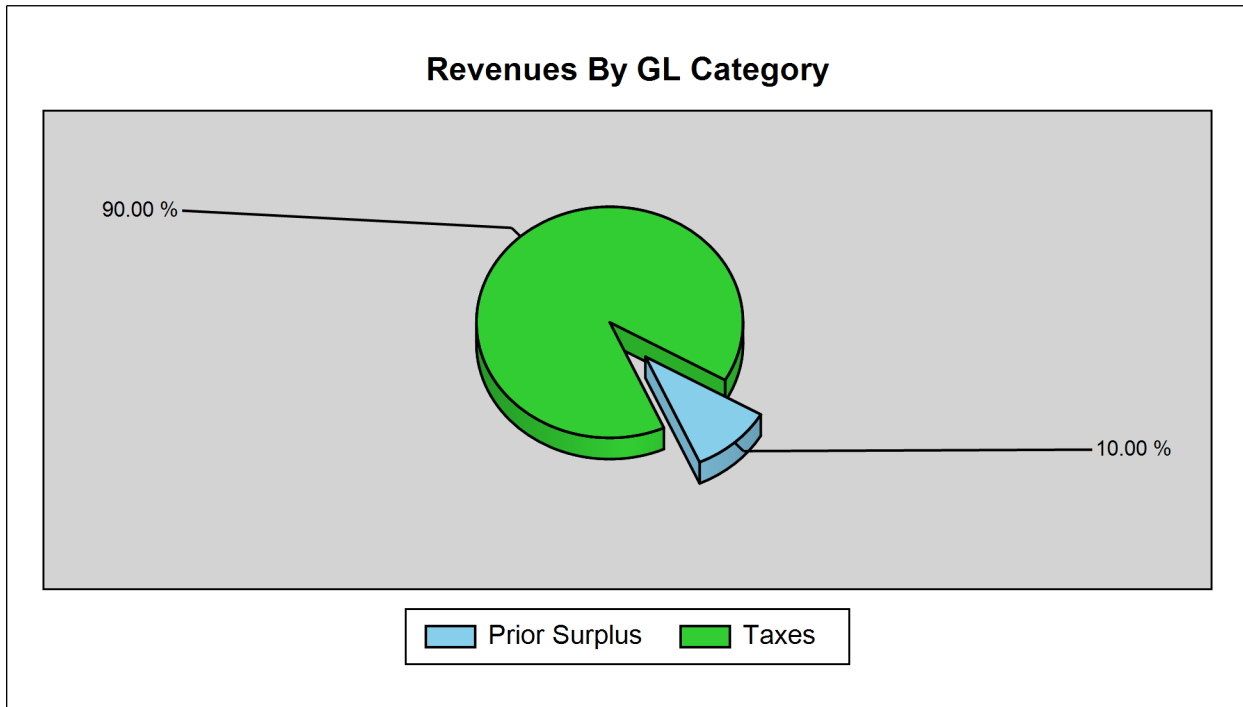
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Prior Surplus	(12,000)	10,600	10,600	10,812	11,055
Taxes	518,826	627,449	401,890	416,839	425,462
Transfers from Reserve	50,000	50,000	50,000	51,000	52,148
<b>Total Revenues:</b>	<b>556,826</b>	<b>688,049</b>	<b>462,490</b>	<b>478,651</b>	<b>488,665</b>
<b>Expenditures</b>					
Administration	9,513	9,863	10,088	17,273	17,662
Capital and Equipment	157,000	338,349	113,331	115,538	118,011
Contracts and Agreements	12,000	5,750	0	0	0
Financing	24,324	24,324	24,324	24,324	24,871
Insurance	22,708	22,622	22,875	22,843	23,357
Maintenance and Repairs	38,000	35,898	39,323	40,109	41,011
Operations	10,265	10,881	11,860	12,097	12,369
Other Expense	4,000	3,000	3,000	3,000	3,068
Supplies	21,000	15,000	15,000	15,000	15,158
Transfers	1,000	16,960	16,960	17,299	17,688
Travel	6,000	4,118	4,180	4,264	4,360
Utilities	15,972	16,930	17,184	17,528	17,923
Wages and benefits	235,044	184,354	184,365	189,376	193,187
<b>Total Expenditures:</b>	<b>556,826</b>	<b>688,049</b>	<b>462,490</b>	<b>478,651</b>	<b>488,665</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	5,000	1,000	(4,000)
Taxes	5,000	9,000	4,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

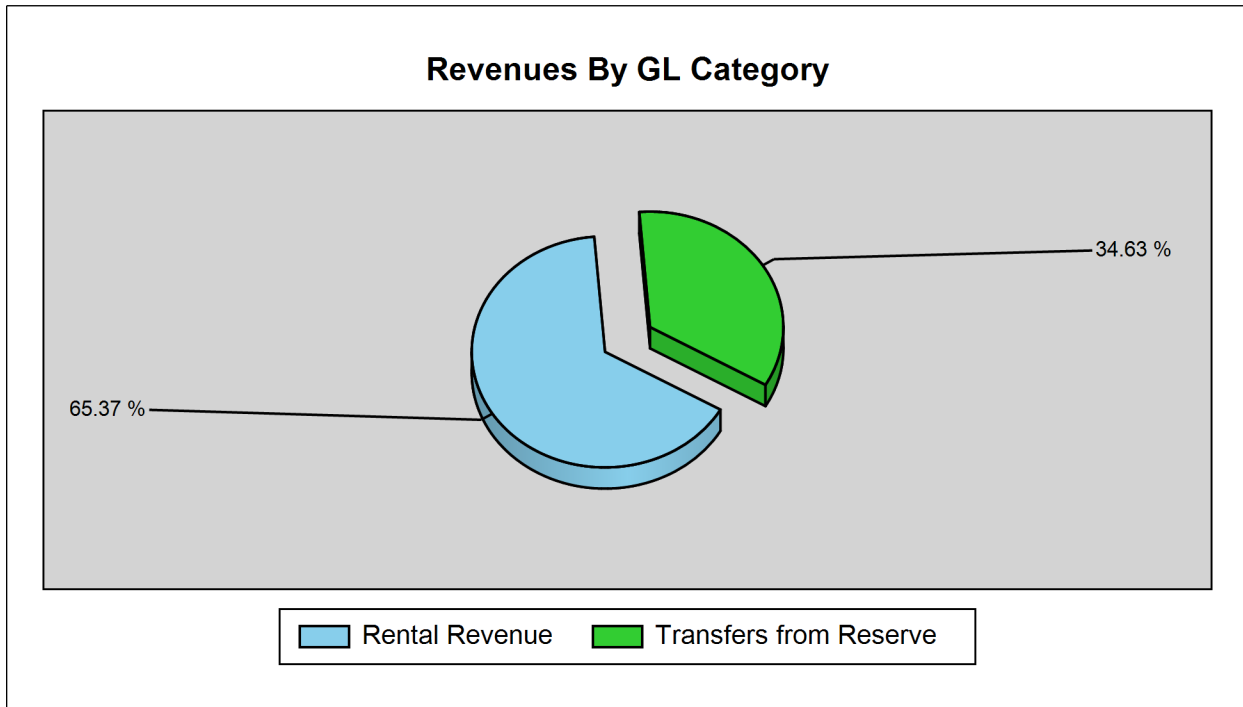
**FIVE YEAR FINANCIAL PLAN**

**2019 - 2023**

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Prior Surplus	1,000	1,000	1,000	1,000	1,020
Taxes	9,000	9,000	9,000	9,000	9,180
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,200</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,200
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,200</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Rental Revenue	0	9,440	9,440
Transfers from Reserve	0	5,000	5,000
<b>Total Revenues:</b>	<b>0</b>	<b>14,440</b>	<b>14,440</b>
<b>Expenditures</b>			
Capital and Equipment	0	500	500
Contracts and Agreements	0	10,500	10,500
Supplies	0	1,000	1,000
Transfers	0	1,000	1,000
Wages and benefits	0	1,440	1,440
<b>Total Expenditures:</b>	<b>0</b>	<b>14,440</b>	<b>14,440</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

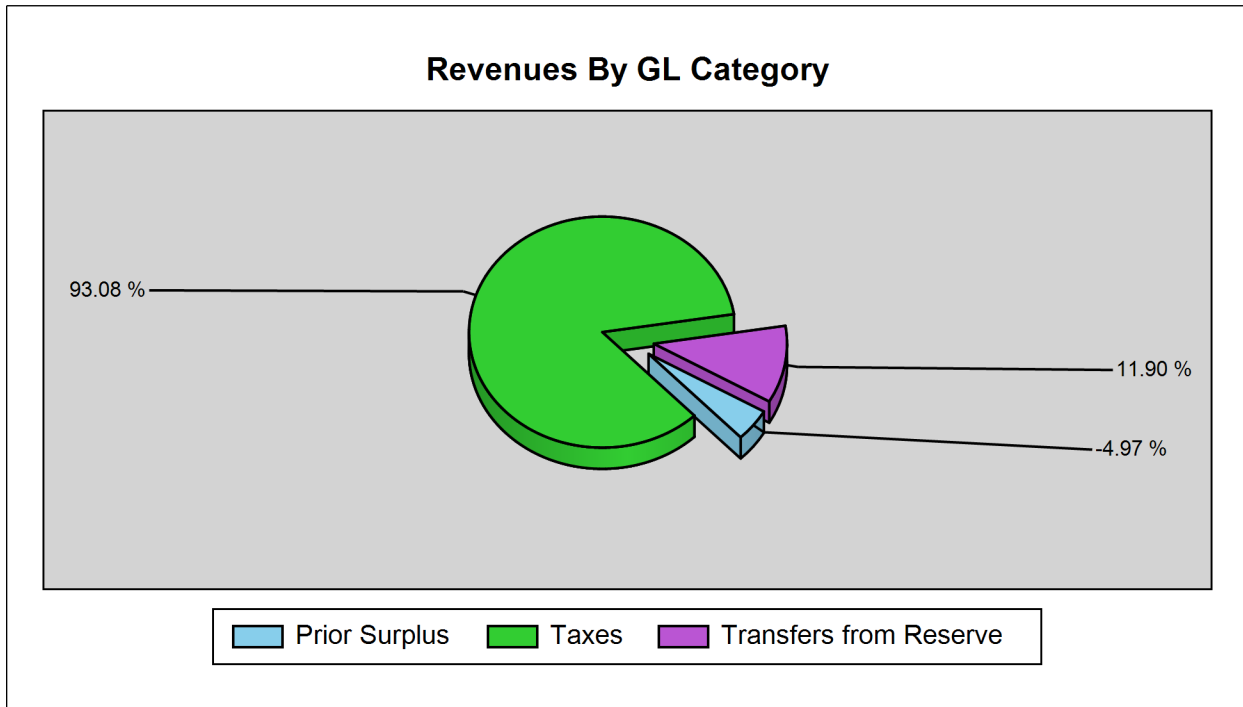
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA LIBRARY  
 Dept Number: 9910  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Rental Revenue	9,440	9,950	9,989	11,029	11,069
Transfers from Reserve	5,000	15,000	0	0	0
<b>Total Revenues:</b>	<b>14,440</b>	<b>24,950</b>	<b>9,989</b>	<b>11,029</b>	<b>11,069</b>
<b>Expenditures</b>					
Capital and Equipment	500	15,500	500	500	500
Contracts and Agreements	10,500	5,500	5,500	6,300	6,300
Supplies	1,000	1,000	1,000	1,000	1,000
Transfers	1,000	1,000	1,000	1,200	1,200
Wages and benefits	1,440	1,950	1,989	2,029	2,069
<b>Total Expenditures:</b>	<b>14,440</b>	<b>24,950</b>	<b>9,989</b>	<b>11,029</b>	<b>11,069</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	(836)	(836)
Taxes	8,863	15,648	6,785
Transfers from Reserve	0	2,000	2,000
<b>Total Revenues:</b>	<b>8,863</b>	<b>16,812</b>	<b>7,949</b>
<b>Expenditures</b>			
Administration	329	381	52
Contracts and Agreements	5,000	8,000	3,000
Insurance	1,700	1,779	79
Transfers	1,000	1,000	0
Utilities	0	1,000	1,000
Wages and benefits	834	4,652	3,818
<b>Total Expenditures:</b>	<b>8,863</b>	<b>16,812</b>	<b>7,949</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

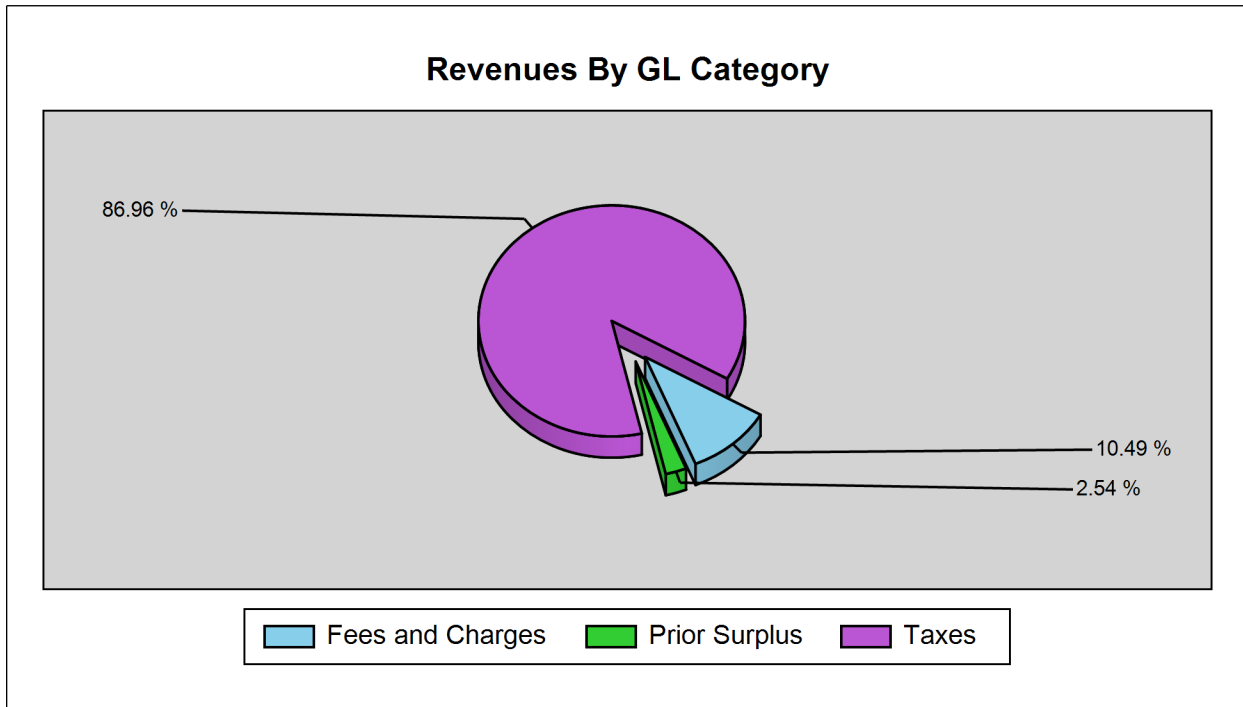
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Prior Surplus	(836)	0	0	0	0
Taxes	15,648	15,421	15,568	16,168	16,441
Transfers from Reserve	2,000	0	0	0	0
<b>Total Revenues:</b>	<b>16,812</b>	<b>15,421</b>	<b>15,568</b>	<b>16,168</b>	<b>16,441</b>
<b>Expenditures</b>					
Administration	381	388	395	354	361
Contracts and Agreements	8,000	6,000	6,000	6,500	6,600
Insurance	1,779	1,814	1,850	1,885	1,922
Transfers	1,000	1,000	1,000	1,000	1,020
Utilities	1,000	1,000	1,000	1,000	1,000
Wages and benefits	4,652	5,219	5,323	5,429	5,538
<b>Total Expenditures:</b>	<b>16,812</b>	<b>15,421</b>	<b>15,568</b>	<b>16,168</b>	<b>16,441</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	12,500	12,500	0
Prior Surplus	(8,615)	3,032	11,647
Taxes	103,044	103,624	580
<b>Total Revenues:</b>	<b>106,929</b>	<b>119,156</b>	<b>12,227</b>
<b>Expenditures</b>			
Administration	3,453	3,998	545
Maintenance and Repairs	1,500	2,000	500
Operations	94,885	105,000	10,115
Other Expense	1,440	1,450	10
Transfers	3,000	5,000	2,000
Wages and benefits	2,651	1,708	(943)
<b>Total Expenditures:</b>	<b>106,929</b>	<b>119,156</b>	<b>12,227</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



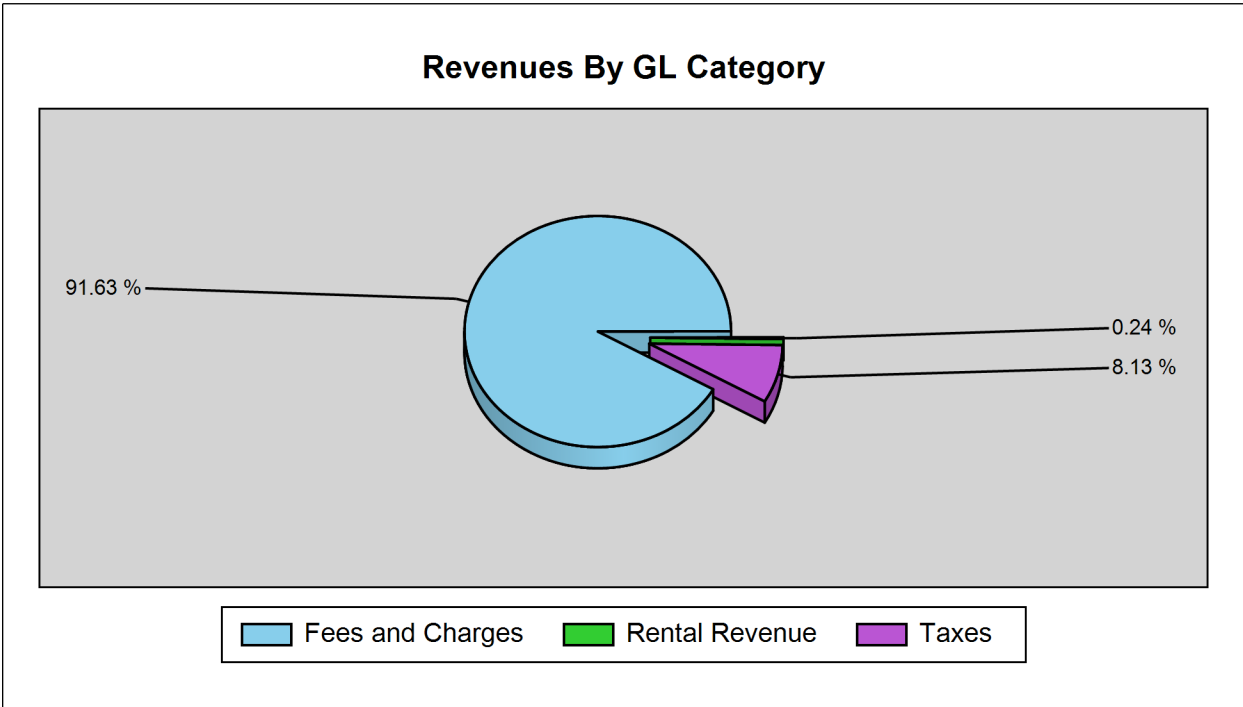
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	12,500	12,500	12,500	12,500	12,750
Prior Surplus	3,032	0	0	0	0
Taxes	103,624	106,766	106,878	106,494	106,384
<b>Total Revenues:</b>	<b>119,156</b>	<b>119,266</b>	<b>119,378</b>	<b>118,994</b>	<b>119,134</b>
<b>Expenditures</b>					
Administration	3,998	4,068	4,139	3,710	3,784
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Operations	105,000	105,000	105,000	105,000	105,000
Other Expense	1,450	1,460	1,470	1,480	1,510
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	1,708	1,738	1,769	1,804	1,840
<b>Total Expenditures:</b>	<b>119,156</b>	<b>119,266</b>	<b>119,378</b>	<b>118,994</b>	<b>119,134</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	1,323,867	1,364,855	40,988
Grants	39,202	0	(39,202)
Rental Revenue	3,600	3,600	0
Taxes	120,750	121,138	388
Transfers from Reserve	173,018	0	(173,018)
<b>Total Revenues:</b>	<b>1,660,437</b>	<b>1,489,593</b>	<b>(170,844)</b>
<b>Expenditures</b>			
Administration	61,756	69,327	7,571
Advertising	2,500	2,550	50
Capital and Equipment	90,000	26,137	(63,863)
Consultants	87,000	55,000	(32,000)
Contingency	1,000	1,000	0
Contracts and Agreements	7,535	7,535	0
Financing	124,232	161,448	37,216
Grant Expense	39,202	0	(39,202)
Insurance	13,347	14,905	1,558
Legal	5,000	5,000	0
Maintenance and Repairs	60,000	60,000	0
Operations	193,700	199,325	5,625
Supplies	1,000	1,020	20
Transfers	281,680	160,602	(121,078)
Travel	30,000	30,600	600
Utilities	203,000	203,160	160
Wages and benefits	459,485	491,984	32,499
<b>Total Expenditures:</b>	<b>1,660,437</b>	<b>1,489,593</b>	<b>(170,844)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715

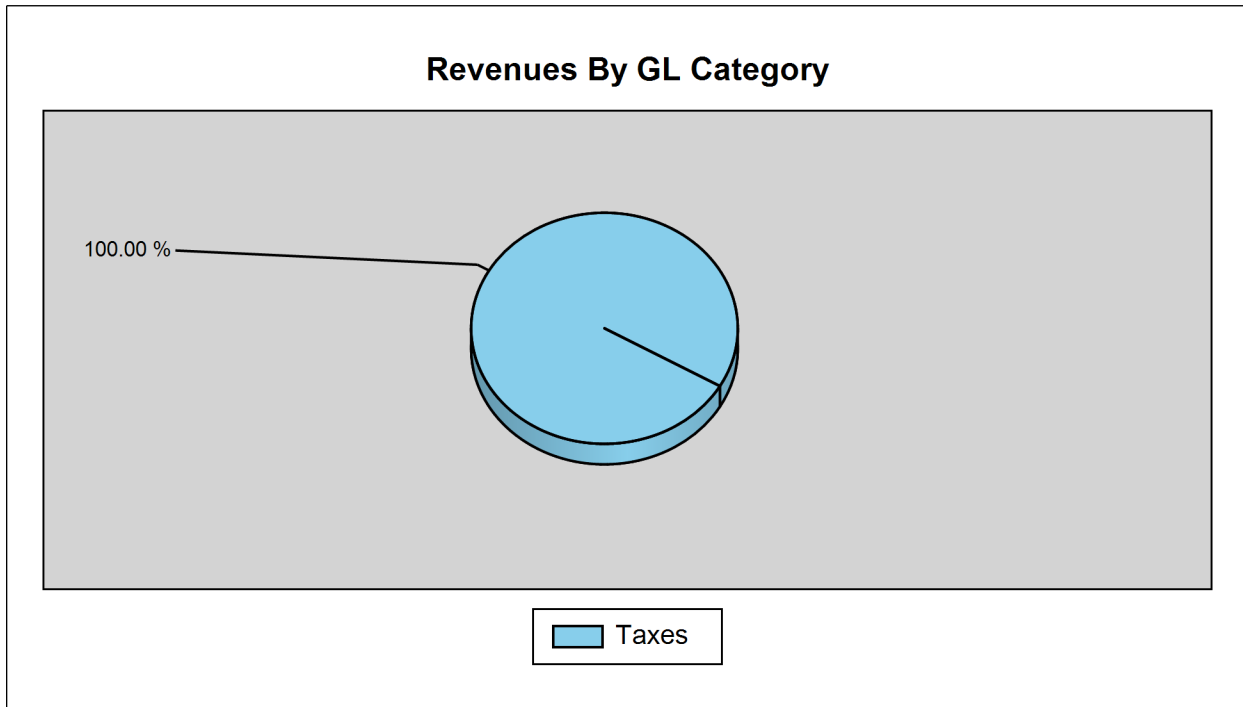


<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	1,364,855	1,358,358	1,359,042	1,360,556	1,387,769
Prior Surplus	0	0	0	27,178	27,722
Rental Revenue	3,600	3,600	3,600	3,600	3,672
Taxes	121,138	121,143	121,148	121,161	123,584
Transfers from Reserve	0	0	4,913	5,010	4,329
<b>Total Revenues:</b>	<b>1,489,593</b>	<b>1,483,101</b>	<b>1,488,703</b>	<b>1,517,505</b>	<b>1,547,076</b>
<b>Expenditures</b>					
Administration	69,327	64,706	66,224	67,585	68,936
Advertising	2,550	2,601	2,653	2,706	2,760
Capital and Equipment	26,137	10,000	10,000	10,000	10,200
Consultants	55,000	145,000	15,000	15,000	15,300
Contingency	1,000	1,000	1,000	1,000	1,020
Contracts and Agreements	7,535	7,535	7,535	7,535	7,686
Financing	161,448	161,448	161,448	161,448	164,677
Insurance	14,905	15,203	15,507	15,817	16,133
Legal	5,000	5,000	5,000	5,000	5,100
Maintenance and Repairs	60,000	60,000	60,000	60,000	61,200
Operations	199,325	205,010	210,881	216,815	221,151
Supplies	1,020	1,040	1,061	1,082	1,104
Transfers	160,602	53,746	171,553	180,423	184,032
Travel	30,600	31,212	31,836	32,473	33,122
Utilities	203,160	204,323	204,489	205,659	209,772
Wages and benefits	491,984	515,277	524,516	534,962	544,883
<b>Total Expenditures:</b>	<b>1,489,593</b>	<b>1,483,101</b>	<b>1,488,703</b>	<b>1,517,505</b>	<b>1,547,076</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREA E  
 Dept Number: 2710  
 Service Participants: Electoral Area E



Budget Comparison	2018 Amount	2019 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,296	5,660	364
<b>Total Revenues:</b>	<b>5,296</b>	<b>5,660</b>	<b>364</b>
<b>Expenditures</b>			
Operations	5,296	5,660	364
<b>Total Expenditures:</b>	<b>5,296</b>	<b>5,660</b>	<b>364</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2019	2020	2021	2022	2023
<b>Revenues</b>					
Taxes	5,660	5,763	5,873	5,991	6,111
<b>Total Revenues:</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>	<b>6,111</b>
<b>Expenditures</b>					
Operations	5,660	5,763	5,873	5,991	6,111
<b>Total Expenditures:</b>	<b>5,660</b>	<b>5,763</b>	<b>5,873</b>	<b>5,991</b>	<b>6,111</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2019 - 2023**

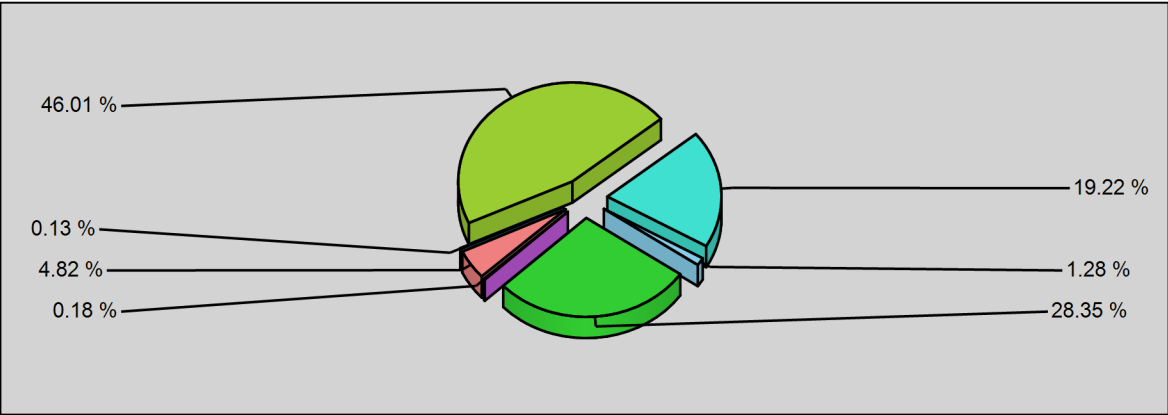
Service: NOISE BYLAWS AREA E  
Dept Number: 2710  
Service Participants: Electoral Area E

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**Revenues By GL Category**



- Fees and Charges
- Prior Surplus
- Taxes
- Grants
- Rental Revenue
- Transfers from Reserve
- Other Revenue

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	8,000	8,000	0
Grants	119,600	177,000	57,400
Other Revenue	37,100	1,100	(36,000)
Prior Surplus	0	30,115	30,115
Rental Revenue	810	820	10
Taxes	260,574	287,255	26,681
Transfers from Reserve	150,000	120,000	(30,000)
<b>Total Revenues:</b>	<b>576,084</b>	<b>624,290</b>	<b>48,206</b>
<b>Expenditures</b>			
Administration	7,335	8,412	1,077
Advertising	1,100	1,100	0
Capital and Equipment	294,000	307,000	13,000
Contracts and Agreements	85,750	65,650	(20,100)
Financing	79,023	79,023	0
Grant Expense	9,000	0	(9,000)
Grant in Aid	13,600	15,800	2,200
Insurance	4,184	3,422	(762)
Operations	7,000	5,000	(2,000)
Other Expense	8,030	7,865	(165)
Projects	25,000	25,000	0
Supplies	9,500	8,400	(1,100)
Transfers	2,000	35,500	33,500
Utilities	2,030	2,060	30
Wages and benefits	28,532	60,058	31,526
<b>Total Expenditures:</b>	<b>576,084</b>	<b>624,290</b>	<b>48,206</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



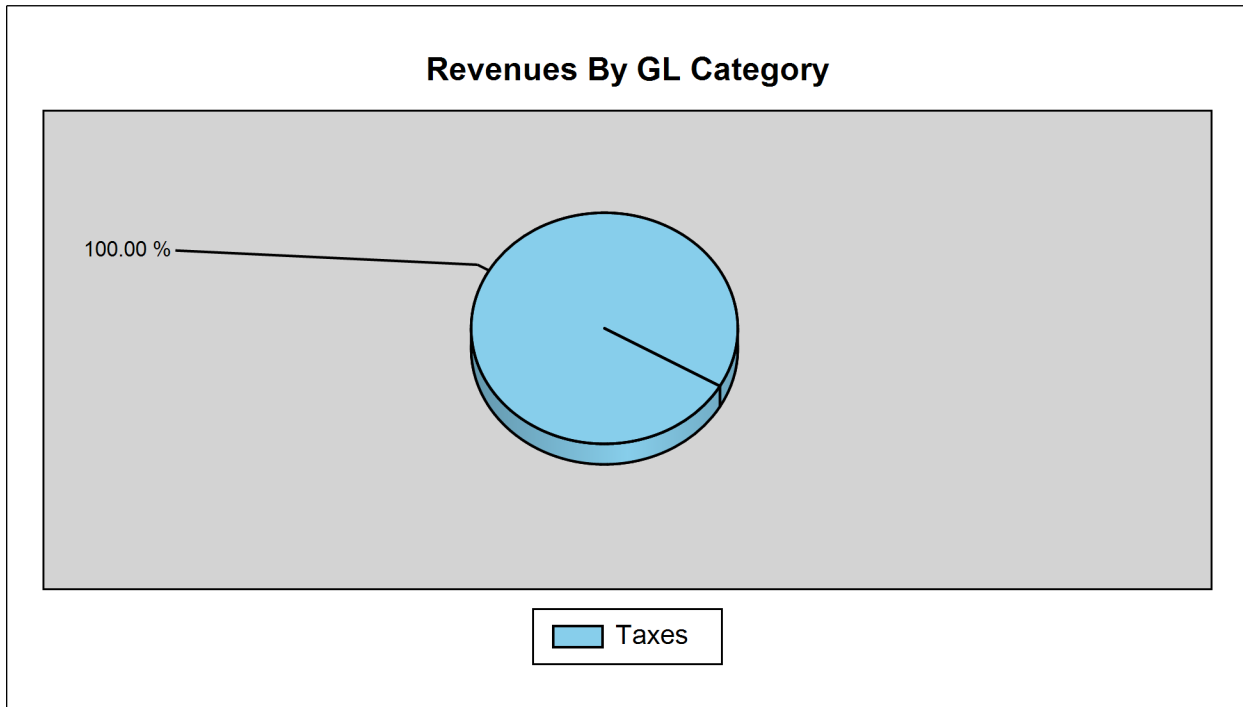
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	8,000	8,000	8,000	8,000	8,160
Grants	177,000	2,000	2,000	2,000	2,040
Other Revenue	1,100	1,100	1,100	1,100	1,122
Prior Surplus	30,115	0	0	0	0
Rental Revenue	820	830	840	840	857
Taxes	287,255	461,819	395,975	317,199	356,684
Transfers from Reserve	120,000	50,000	5,000	5,000	5,100
<b>Total Revenues:</b>	<b>624,290</b>	<b>523,749</b>	<b>412,915</b>	<b>334,139</b>	<b>373,963</b>
<b>Expenditures</b>					
Administration	8,412	8,556	8,714	7,743	7,898
Advertising	1,100	1,150	1,200	1,200	1,224
Capital and Equipment	307,000	257,000	139,000	60,500	95,850
Contracts and Agreements	65,650	68,500	71,950	71,950	72,539
Financing	79,023	79,023	79,023	79,023	80,604
Grant in Aid	15,800	15,800	15,800	14,300	14,516
Insurance	3,422	3,482	3,543	4,500	4,542
Operations	5,000	7,000	7,000	7,000	7,140
Other Expense	7,865	7,890	7,920	8,000	8,160
Projects	25,000	0	0	0	0
Supplies	8,400	8,400	8,400	8,500	8,670
Transfers	35,500	2,500	5,000	5,000	5,100
Utilities	2,060	2,091	2,122	2,200	2,244
Wages and benefits	60,058	62,357	63,243	64,223	65,476
<b>Total Expenditures:</b>	<b>624,290</b>	<b>523,749</b>	<b>412,915</b>	<b>334,139</b>	<b>373,963</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	2,000	0	(2,000)
Taxes	40,057	50,892	10,835
<b>Total Revenues:</b>	<b>42,057</b>	<b>50,892</b>	<b>8,835</b>
<b>Expenditures</b>			
Administration	1,253	1,451	198
Contingency	15,000	15,000	0
Contracts and Agreements	2,638	0	(2,638)
Insurance	1,800	1,404	(396)
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	14,966	26,637	11,671
<b>Total Expenditures:</b>	<b>42,057</b>	<b>50,892</b>	<b>8,835</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

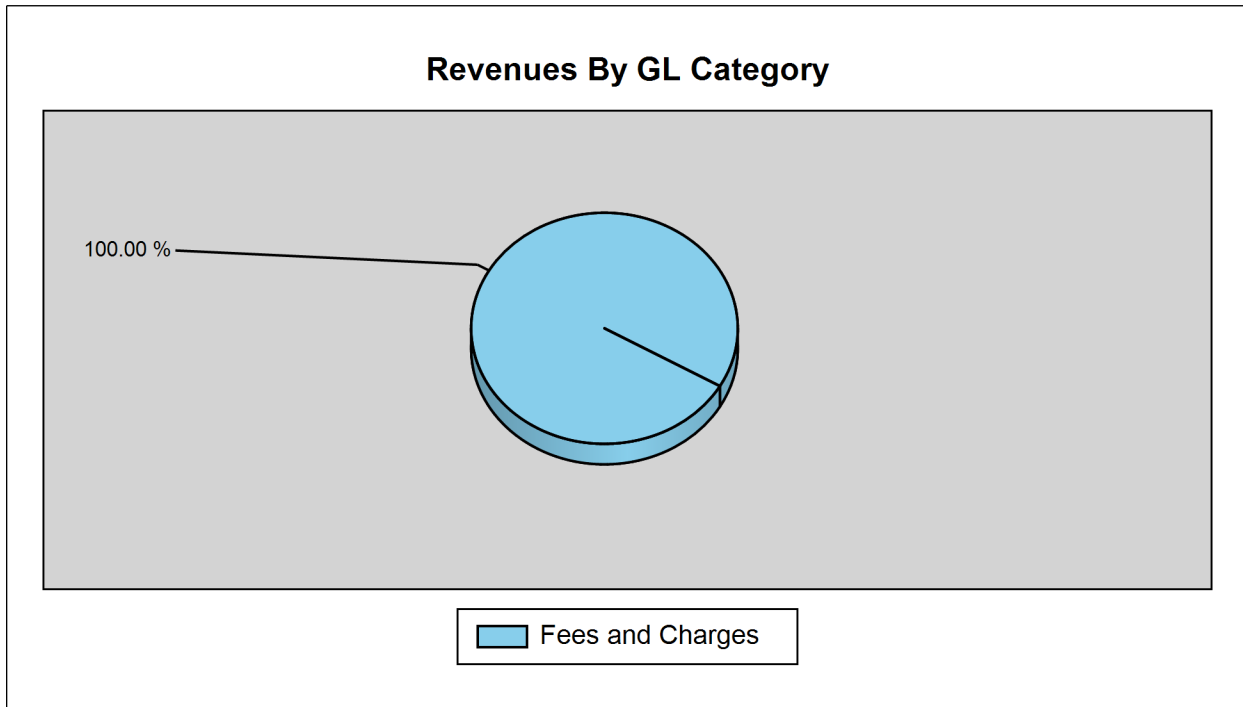
# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Taxes	50,892	51,458	52,037	52,509	53,577
<b>Total Revenues:</b>	<b>50,892</b>	<b>51,458</b>	<b>52,037</b>	<b>52,509</b>	<b>53,577</b>
<b>Expenditures</b>					
Administration	1,451	1,451	1,476	1,346	1,373
Contingency	15,000	15,000	15,000	15,000	15,300
Insurance	1,404	1,500	1,550	1,600	1,650
Projects	400	400	400	400	408
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	26,637	27,107	27,611	28,163	28,726
<b>Total Expenditures:</b>	<b>50,892</b>	<b>51,458</b>	<b>52,037</b>	<b>52,509</b>	<b>53,577</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	6,128	6,995	867
Prior Surplus	34	0	(34)
<b>Total Revenues:</b>	<b>6,162</b>	<b>6,995</b>	<b>833</b>
<b>Expenditures</b>			
Administration	962	1,114	152
Utilities	5,200	5,304	104
Wages and benefits	0	577	577
<b>Total Expenditures:</b>	<b>6,162</b>	<b>6,995</b>	<b>833</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2019 - 2023

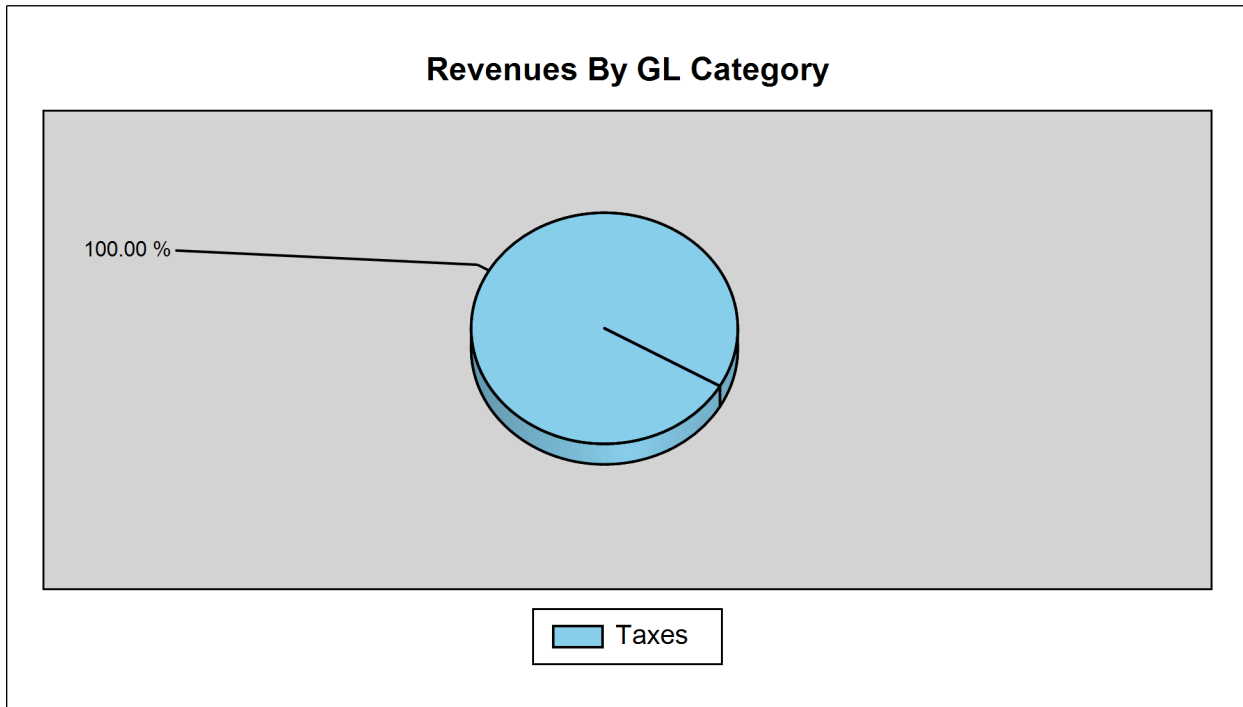
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Fees and Charges	6,995	7,059	7,198	7,342	7,488
<b>Total Revenues:</b>	<b>6,995</b>	<b>7,059</b>	<b>7,198</b>	<b>7,342</b>	<b>7,488</b>
<b>Expenditures</b>					
Administration	1,114	1,001	1,021	1,041	1,062
Utilities	5,304	5,410	5,518	5,628	5,741
Wages and benefits	577	648	659	673	685
<b>Total Expenditures:</b>	<b>6,995</b>	<b>7,059</b>	<b>7,198</b>	<b>7,342</b>	<b>7,488</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	10,000	10,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,200
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,200</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,200
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,200</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

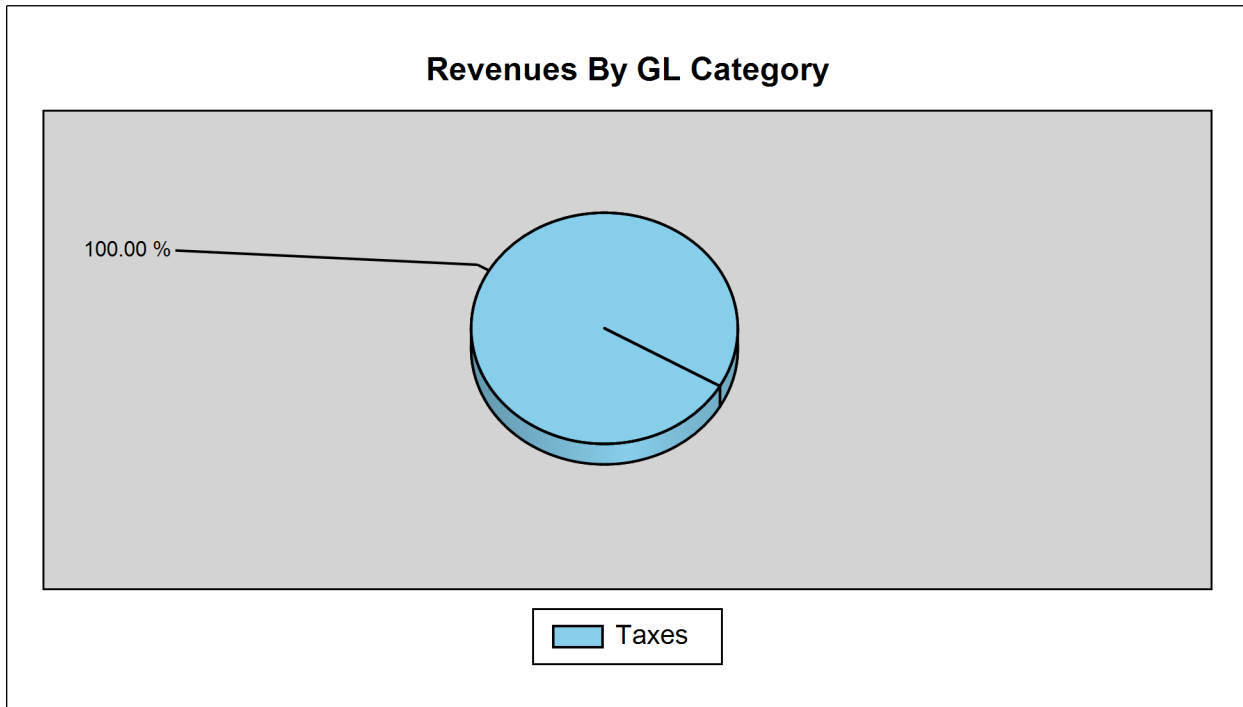
**FIVE YEAR FINANCIAL PLAN**

**2019 - 2023**

**Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E**  
**Dept Number: 9260**  
**Service Participants: Electoral Area E**

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<b>Budget Comparison</b>	<b>2018 Amount</b>	<b>2019 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	3,703	3,921	218
<b>Total Revenues:</b>	<b>3,703</b>	<b>3,921</b>	<b>218</b>
<b>Expenditures</b>			
Operations	3,178	3,396	218
Transfers	525	525	0
<b>Total Expenditures:</b>	<b>3,703</b>	<b>3,921</b>	<b>218</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
Dept Number: 2610  
Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Revenues</b>					
Taxes	3,921	3,983	4,049	4,119	4,201
<b>Total Revenues:</b>	<b>3,921</b>	<b>3,983</b>	<b>4,049</b>	<b>4,119</b>	<b>4,201</b>
<b>Expenditures</b>					
Operations	3,396	3,458	3,524	3,594	3,666
Transfers	525	525	525	525	536
<b>Total Expenditures:</b>	<b>3,921</b>	<b>3,983</b>	<b>4,049</b>	<b>4,119</b>	<b>4,202</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>